

Advisory Panel - People

Agenda

Date: Monday, 2nd March, 2009

Time: 2.00 pm

Venue: Council Chamber - Crewe

The agenda is divided into 2 parts. Part 1 is taken in the presence of the public and press. Part 2 items will be considered in the absence of the public and press for the reasons indicated on the agenda and at the foot of each report.

PART 1 – MATTERS TO BE CONSIDERED WITH THE PUBLIC AND PRESS PRESENT

1. **Apologies for Absence**

2. **Declarations of Interest**

To provide an opportunity for Members and Officers to declare any personal and/or prejudicial interests in any item on the agenda

3. **Public Speaking Time/Open Session**

In accordance with Procedure Rules Nos.11 and 35 a total period of 10 minutes is allocated for members of the public to address the Committee on any matter relevant to the work of the Committee.

Individual members of the public may speak for up to 5 minutes but the Chairman will decide how the period of time allocated for public speaking will be apportioned where there are a number of speakers.

Note: In order for officers to undertake any background research it would be helpful if questions were submitted at least one working day before the meeting.

4. **Minutes of Previous meeting** (Pages 1 - 4)

To approve the minutes as a correct record.

Please contact Julie North on 01270 529728 or 01270 529644
E-Mail: julie.north@cheshireeast.gov.uk with any apologies or requests for further
information or to give notice of a question to be asked by a member of the public

5. **London 2012 Legacy Framework** (Pages 5 - 30)

To give consideration to a report on the legacy opportunities arising from the 2012 London Olympics and Paralympics

6. **Aiming High for Disabled Children and their Families** (Pages 31 - 68)

To give consideration to a report on Members duties under the DCSF Transformation of Services – ‘Aiming High for Disabled Children and their Families’

7. **Living Well With Dementia : A National Dementia Strategy** (Pages 69 - 76)

To note the content of the National Dementia Strategy and to seek a further paper on its implications for Cheshire East.

8. **PARIS (Social Care) Family of Applications** (Pages 77 - 82)

To endorse the actions and recommendations as contained in the report.

CHESHIRE EAST COUNCIL

Minutes of a meeting of the Advisory Panel - People
held on Monday, 19th January, 2009 at The Capesthorne Room - Town Hall,
Macclesfield SK10 1DX

PRESENT

Councillor R Westwood (Chairman)
Councillor Miss C Andrew (Vice-Chairman)

Councillors D Beckford, J Crockatt, R Domleo, P Findlow, R Fletcher,
Mrs D Flude, W Livesley, M Parsons and Mrs C Tomlinson

Apologies

Councillors D Brown and A Knowles

42 APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillors D Brown and A J Knowles

43 DECLARATIONS OF INTEREST

None

44 PUBLIC SPEAKING TIME/OPEN SESSION

A representative from the Older Peoples network attended the meeting to explain that since the Panel last met a meeting had be arranged with the Head of Service for Adults to discuss how to take any funding issues forward.

45 MINUTES OF PREVIOUS MEETING

RESOLVED

That the minutes of the meeting be approved as a correct record.

Ms B Hughes, Interim Manager for Children's Services attended the meeting to introduce herself and outline the key priorities for the service, which included, the draft structure, budget, establishment of a Children's Trust, establishment of a Local Safeguarding Children's Board and review of Transforming Learning Communities.

46 LIFELONG LEARNING AND EMPLOYMENT SUPPORT

The Panel received a report, which outlined the current position with regard to Lifelong Learning and Employment Support. It was noted that there was currently a gap in staffing at Senior Management Level, which would need to be addressed.

With regard to interviewing potential employees it was agreed that Human Resources should bear in mind people with disabilities to ensure that everyone would be given a fair chance and the authority was 'Positive about Disability'.

RESOLVED

1. That the report be noted
2. That consideration be given to the needs of those people with disabilities when job interviews are being undertaken

47 SOCIAL CARE RE-DESIGN UPDATE

The Panel received a report, which outlined the current position with regard to Social Care Redesign. Members commented that the budget would be challenging. It was noted that any redundancies would be part of the transitional costs and would therefore not have an impact on the overall service budget. Members highlighted the importance of retaining key skilled staff.

RESOLVED

That the report be noted

48 SENSORY IMPAIRMENT

The Panel received a report, which outlined the current position with regard to the review of the Sensory Impairment Service. It was reported that the work plan was up to date and that a report setting out the proposals would be submitted to Council in due course.

With regard to the review of the Visual Impairment Service, it was reported that work was being undertaken and that the review group had a wide representation from all services involved in sensory impairment including Children's Education/Schools Services and Older People Services.

RESOLVED

That the report be noted.

49 SAFEGUARDING ADULTS

The Panel received a verbal update on the Safeguarding Adults Service. It was reported that with regard to the establishment of setting up a Safeguarding Adults Board, a meeting with representatives from all key areas had been held to formulate a personal specification and advert for the position of independent Chairman. It was agreed that in order for the Board to be successful, the Chairman would need to be strong and representatives on the board would need to be at senior manager level.

RESOLVED

That the report be noted.

50 WORK PROGRAMME

Consideration was given to the work programme. The Strategic Director for People advised Members that the following items would need to be considered at the meeting scheduled to be held on 2 March 2009:

1. Corporate Dimensions for health and safeguarding
2. 'Aiming High' for disabled children
3. Paris Computer System

It was noted that two hour training sessions on Child Protection and Corporate Parenting was currently being developed for the Panel and relevant Portfolio Holders which would then be rolled out to all Members of the Council.

RESOLVED

That the work programme and training sessions be noted.

The meeting commenced at 2.00 pm and concluded at 3.40 pm

Councillor R Westwood (Chairman)

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CHESHIRE EAST COUNCIL

People Advisory Panel

2nd March 2009

Date of meeting:

Report of:

Strategic Director, People

Title:

London 2012 Legacy Opportunities

1.0 Purpose of Report

- 1.1 The purpose of the report is to inform members of the considerable preparation work already carried out to ensure that Cheshire and Warrington maximise the legacy opportunities arising from the 2012 London Olympics and Paralympics and outline the potential role of the Cheshire East and Cheshire West and Chester authorities in continuing this work.

2.0 Decision Required

- 2.1 That members consider the issues set out in section 7.8 of the report and make recommendations to the Cheshire East Shadow Cabinet as appropriate.

3.0 Financial Implications for Transition Costs

- 3.1 There are no implications for transition costs.

4.0 Financial Implications 2009/10 and beyond

- 4.1 The consideration of a contribution to the funding of a 2012 co-ordinator post is one of the issues for Members to consider. This would be in the region of £5,000 to £10,000.

5.0 Legal Implications

- 5.1 There are no legal implications.

6.0 Risk Assessment

- 6.1 There is a risk that the full benefits of the 2012 Olympics are not felt in Cheshire East without some pre-planning on the Authority's part over the next three years, to maximise the opportunities that the London Olympic Games offers.

7.0 Background and Options

- 7.1 Following the award of the 2012 Olympics and Paralympics to London in 2012 the games organising committee set up the Nations and

Regions Group (NRG) to co-ordinate legacy involvement and benefit across the United Kingdom. A North-West Steering Group was formed to engage with the NRG and Cheshire and Warrington and set up its steering group chaired by the Chief Executive of Visit Chester and Cheshire to secure the involvement of our committees.

- 7.2 The Cheshire and Warrington 2012 Steering Group contains representatives from all the existing 8 local authorities and other key stakeholders such as the Cheshire and Warrington Sports Partnership, Chamber of Commerce, Visit Chester and Cheshire, Cheshire Universities and the cultural sector. Their role over the past 2 years has been to support the development and implementation of the regional 2012 Legacy Framework and develop a sub-regional framework. The sub-regional framework (Embrace the Games) was published in the autumn of 2008 and copies are circulated with this report for members' information.
- 7.3 In drafting the local framework the Steering Group worked closely with both regional co-ordinators and sub-regional partners identifying four main themes for the delivery of a lasting legacy. These themes are:
- Sport and Physical Activity - harnessing the enthusiasm generated in sport by the games. Elsewhere on the agenda of this meeting, there is an item on 'Aiming High for Disabled Children', and within that initiative there is an emphasis upon the need to help disabled youngsters to become engaged in sport.
 - Cultural Olympiad - full involvement in the cultural programme that accompanies the games.
 - Business Opportunities - stimulating games related economic activity.
 - Visitor Economy - increasing visitors and improving the visitor experience through tourism created by the Games.
- 7.4 Running in parallel with these main themes are the principles of increasing volunteering and skills across all sectors, providing programmes of sport and cultural events for the benefit of children and young people and to improve the health and wellbeing of our communities.

Next Steps

- 7.5 With the recent handover of the Olympics and Paralympics to London accompanied by the success of British athletes in Beijing, interest in 2012 and its potential impact has significantly increased.
- 7.6 The publication of the legacy framework, which is the first in the north-west, provides a significant foundation on which to build benefits ranging from local businesses securing games related contracts to attracting Olympic nations to base themselves in training camps in our sub-regions.
- 7.7 Given the extent of the preparatory work, it is now vital that momentum is maintained and ideally accelerated under the new unitary authority structures in Cheshire and to help achieve this the steering groups have identified 3 key actions. These are as follows:-

(i) Review the Membership and Objectives of the Steering Group

With the new local authority structures in Cheshire, council representation will in future be through senior officers from the 3 authorities. It is also intended to identify and appoint 'Champions' for each of the four legacy themes with their role being to develop and implement the action plans. It is hoped that these Champions will emerge from existing members of the steering group. Key stakeholders such as the universities will remain as part of the group and others will be invited to attend as appropriate to promote actions plans.

(ii) Appointment of a 2012 Legacy Co-ordinator

As the volume and complexity of the legacy opportunities increases, it is clear that maximum benefits will not be achieved unless a dedicated resource is secured to co-ordinate and support activity. This role, which has already been adopted by many other successful authorities, will act as the 'king pin' between the existing regional co-ordinators working within the NWDA and Arts Council North West and the sub-regional theme champions and stakeholders. The scope and considerable economic and social impact of the Olympics is set out in the legacy framework document and we believe justifies investment by the partners to establish a new coordinators post within the delivery structure. This is likely to be an appointment outside the local authorities to a host agency (i.e. VCC or one of the Universities)

(iii) Engagement with New Regional and Sub-Regional Cultural Agencies

With the removal of the regional cultural consortium and restructuring of other cultural NDPB; (Sport England, Arts Council etc.) combining

with local government changes in Cheshire it will be vitally important to quickly establish new regional cultural links to sustain work on the legacy. These new relationships will determine the sub-regional strategic priorities for the 2012 legacy and a co-ordinator would play a key role in establishing and maintaining such links.

Conclusions and Issues for Consideration

7.8 With the 2012 Legacy programme now at a critical stage, as outlined in the report, it is important that the two new authorities in Cheshire together with Warrington continue to take the lead if legacy benefits are to be fully realised. As a result members of the People Advisory Panel are asked to consider recommending the following actions to the shadow executive and cabinet of CWAC and CE.

- (i) Note and endorse progress made by the 2012 Steering Group and the opportunities that the London Olympic and Paralympic games brings.
- (ii) Endorse the continued memberships of the new authorities on the revised steering group and support the principle of appointing a co-ordinator to support the theme champions and other stakeholders.
- (iii) Consider a funding contribution to secure the 2012 co-ordinator post on the basis that legacy activity will assist the new authorities deliver key economic and social outcomes for the future. The detail of the funding package is yet to be determined but is likely to be circa £5K to £10K.
- (iv) Consider a future mechanism to receive progress reports and interactions between 2012 legacy activity and wider outcomes for the councils.

8.0 Overview of Day One, Year One and Term One Issues

8.1 There are no critical issues.

9.0 Reasons for Recommendation

9.1 To ensure Cheshire east maximises the opportunities available to the area presented by the hosting of the London 2012 Olympics.

For further information:

Portfolio Holder: Councillor Andrew Knowles

Officer: Guy Kilminster, Head of Health and Wellbeing

Tel No: 01244 976020

Email: guy.kilminster@cheshire.gov.uk

Background Documents:

'Embrace the games: the Cheshire and Warrington Legacy Framework for the London 2012 Games'

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embrace the games

Cheshire & Warrington Legacy Framework for the London 2012 Games

be inspired
England's Northwest



foreword

The recent successes for Team GB in Beijing and subsequent handover of the Olympic Games to London clearly indicated that the London 2012 Olympic Games and Paralympic Games present major opportunities that will benefit our individuals, communities, businesses and the local economy, and leave a lasting legacy in Cheshire & Warrington.

We often hear the term 'the legacy' and by this we mean the impression they will leave on our area, our people and our facilities. It is not just what happens during the 2012 Games, but what we do in the four years before and the subsequent years to inspire our people and organisations to be part of and benefit from the Games. The London 2012 Games, the 2014 Commonwealth Games in Glasgow and other major sporting events in the region provide a unique and exciting opportunity for people of our sub-region and we feel strongly that, if we work in partnership and strategically across all sectors, we can deliver benefits that will provide this lasting legacy.

This framework has been developed by the Cheshire & Warrington 2012 Steering Group for the Games and builds on the priorities and objectives identified in "Be Inspired", the Northwest's Regional Legacy Framework for the 2012 Games. The framework is only the beginning: how our partners buy into this and support its implementation is the key to ensuring that we really deliver the great potential we have. Certainly, we have some ambitions:

1. That our local businesses compete for and benefit from winning contracts to supply goods and services linked to the 2012 Games and associated opportunities.
2. That we build on our success in having a number of venues within the London Organising Committee of the Olympic Games (LOCOG) Pre-Games Training Camp Guide and encourage these Camps to come to our area, bringing with them cultural, educational, business and sporting legacy opportunities.
3. That we create a lasting legacy of increased participation in sport and physical activity, resulting in the improved health and well being of our communities, and a commitment to supporting excellence in sport.
4. That we ensure that individuals, businesses and communities play an active role in the four-year Cultural Olympiad programme in the same way as they have engaged in Liverpool 08 through Cheshire's Year of Gardens campaign.
5. That we build on Cheshire's Year of Gardens, continuing to raise the profile of the sub region and strengthening our tourism product, to encourage more people to visit and more of our communities to enjoy the heritage and cultural assets our area has to offer.
6. That we explore how our sub region can become involved in the region's 'Big Ideas'; a number of new projects that will demonstrate the added value of the 2012 Games in the Northwest.

It will need all three sectors, private, public and voluntary, to embrace the potential that the 2012 Games offers for Cheshire & Warrington and to work collectively to take full advantage of the benefit it will bring our residents, businesses and visitors. We hope you will join us to help make these ambitions become a reality.

Chris Brown
Chair
Cheshire & Warrington 2012 Steering Group

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introduction and vision

The London 2012 Games are not just about elite sport. They are about capturing the imagination of people of all ages and backgrounds, particularly young people, around the UK to become involved through participation in culture, physical activity, volunteering, education, business and tourism, whilst gaining from a lasting legacy of social, economic, health and environmental benefits.

Following the announcement that the 2012 Games will be coming to London, strategies, legacy action plans and programmes are being developed and rolled out to ensure the UK maximises the opportunities the Games offer. This is being led nationally by the London Organising Committee of the Olympic Games and its Nations and Regions Group, and at a regional level by the Northwest Steering Group for the 2012 Games. To ensure Cheshire & Warrington can also maximise these opportunities, it is vital that we develop our own Legacy Framework to enable us to coordinate these programmes and initiatives at a sub regional level, and deliver the lasting legacy we wish to see.

The model on the opposite page highlights the official programmes, associated with the 2012 Games over the next four years and the milestones we all need to be aware of.

Our vision is:

“For Cheshire & Warrington to secure a lasting and beneficial legacy from the 2012 Olympic Games and Paralympic Games by individuals and communities embracing high quality sport and physical activity, art and culture, tourism and business opportunities which change lives and society for the better.”

To ensure we deliver this vision, we have identified four themes:

Cultural
Olympiad

Sport and Physical
Activity

Visitor
Economy

Business
Opportunities

Each of these themes is underpinned by a number of principles which include increasing volunteering and skills acquisition across the sectors, the provision of a programme of sport and cultural events to benefit children and young people and improving the health and well being of our communities.

This framework will evolve and form the basis of a series of Cheshire & Warrington Action Plans that will focus on how we intend to deliver our ambitions and proposed priorities across the four key themes. The starting point is identifying a champion for each of the four themes to work in partnership with the Cheshire & Warrington 2012 Steering Group. It will be the responsibility of these champions to excite and engage appropriate and committed partners and networks to develop these action plans, agree the targets and deliver against them. These action plans will also incorporate the opportunities that the 2014 Commonwealth Games, being held in Glasgow, can bring to our area.



road to 2012 and beyond



2008

- Launch of Northwest Pre-Games Training Camp Programme - August/September
- Launch of the Inspire Mark Programme for local non commercial projects and programmes to be part of the London 2012's brand family
- Launch of the Cultural Olympiad - a four year programme of cultural activity across the UK - September
- Launch of Get Set - a four year London 2012 domestic education programme for all schools and FE colleges across the UK - September
- Launch of Business Network opportunities in Cheshire & Warrington



2009

- Launch of the Regional Sports Village programme
- Delivery of the Northwest Legacy Trust UK programme
- Launch of Personal Best Programme, part of the volunteering programme
- National Olympic Day - 23 June
- Ongoing Cultural Olympiad programme and Get Set education programme
- Ongoing Business Network opportunities
- Ongoing calendar of high profile sports events in the Northwest



2010

- Launch of the Regional Sports Village programme
- Delivery of the Northwest Legacy Trust UK programme
- Launch of Personal Best Programme, part of the volunteering programme
- National Olympic Day - 23 June
- Ongoing Cultural Olympiad programme and Get Set education programme
- Ongoing Business Network opportunities
- Ongoing calendar of high profile sports events in the Northwest



2011

- Tickets for London 2012 Games go on sale to the public
- Announcement of the route for the Olympic Torch Relay
- National Olympic Day - 23 June
- Ongoing Cultural Olympiad programme and Get Set education programme
- Ongoing Business Network opportunities
- Ongoing calendar of high profile sports events in the Northwest



2012

- Announcement of the route for the Paralympic Torch Relay
- Olympic and Paralympic Torch Relays
- Pre-Games Training Camps
- National Olympic Day - 23 June
- Staging of the London 2012 Olympic Games - 27 July to 12 August
- Staging of the London 2012 Paralympic Games - 29 August to 9 September



**Beyond
2012**

- A sport and physical activity legacy established with increased participation and improved health and well being in our communities
- Established cultural and creative sectors creating a legacy of quality, creativity and participation
- A strengthened volunteering infrastructure, with improved pathways into volunteering, further education and employment
- Businesses will be 'fitter for the future' to compete and procure successfully
- A quality tourism offer and enhanced visitor economy

“It was such an honour to raise the London 2012 Games Flag as part of the Olympic Handover Ceremonies which represents sporting excellence across the world”

Emma Jones, Young Ambassador for Cheshire

our



sub-region

Cheshire & Warrington has many strengths and opportunities which places us in an excellent position to benefit from the 2012 Games:

- **Excellent Transport Links:** easily accessible by rail and air: with Chester, Crewe, Macclesfield and Warrington all only around 2 hours from London by train, and close to both Manchester Airport and Liverpool John Lennon Airport.
- **Distinctive Heritage:** famous gardens and stately homes, a wide range of visitor attractions, rural crafts, a varied events and festivals programme, superior accommodation, and great places to eat and drink. The area is well known for its natural environment and its heritage dating back to Roman times.
- **Variety of Business Sectors:** automotive, chemical, creative and digital industries, environmental technology, financial and professional services, pharmaceuticals, sports equipment manufacturers, sports science and equestrianism. All of these could use the 2012 Games as a catalyst to develop their businesses and leave a lasting legacy in these sectors beyond 2012.
- **Impressive Sporting Venues:** the Halliwell Jones Stadium in Warrington; Chester Racecourse; the Alexandra Stadium in Crewe; several long-established rowing clubs on the River Dee; car and motorcycle racing at Oulton Park; and a number of sailing clubs benefiting from the inland waters. Locally, there are many sport, leisure and recreation centres, providing a range of sport and physical activity opportunities for our communities.
- **Strong Sporting Tradition:** a solid background in equestrianism, rowing, cycling, swimming, disability sport and more. There is also a growing trend in urban sports such as BMX cycling. Our athletes represented Great Britain at the Beijing Olympics in athletics, rowing, gymnastics and BMX, and in the Paralympics in cycling, football, sailing, table tennis and archery.
- **Pre-Games Training Camps:** ten venues selected for the London 2012 Pre-Games Training Camp Guide for Olympic sports and two venues for Paralympic sports (please see further information at the end of this publication) - these camps will provide economic benefits in the short-term and the potential to develop longer-term relationships with nations attending them. Integral to this will be the benefits associated with education, business, culture and tourism.
- **High Profile Sporting Events:** including the Wilmslow Half Marathon, the International Show Jumping event, the Chester Regatta and Triathlon and the potential for more.
- **Quality Sports Network:** the County Sports Partnership, supported by the Local Authorities and their Community Sports Networks, School Sports Partnerships, Sports Colleges and local sports clubs, these agencies have the scope to be challenged further to drive legacy at a local level. The sub region is also home to the English Federation of Disability Sport, supporting our strong tradition of disability sport.
- **Leaders in Sport and Education:** the University of MMU Cheshire and the University of Chester both have reputations as leading Exercise and Sport Science Departments in the UK. In addition to quality research, MMU Cheshire provides sport science support for World Class Performance Programmes, whilst the University of Chester provides specialist support for disabled athletes. Both feature in the Pre-Games Training Camp Guide for the Olympic Games and Paralympic Games.
- **Vibrant Cultural Offer:** the Pyramid and Parr Hall in Warrington and the unique range of gardens provide a fantastic backdrop for art and culture, demonstrated by the Tatton Park Biennial which displayed specially commissioned artworks from emerging and established artists. There is a vibrant dance community and the project, Station Stationary, was held at Crewe station to mark the commencement of the Cultural Olympiad in the sub region. Other cultural activity is provided through a range of festivals and events including the historic Mystery Plays and Street Parades in Chester.
- **Visitor Economy:** attracting around 40 million visitors to the area each year, 90% of which come for the day. Visitor spend currently contributes over £1.6 billion to the local economy. This is expected to exceed £2 billion by 2015. Looking wider than the 2012 Games, there is potential for the visitor economy in Cheshire & Warrington to benefit from other major sport and cultural events in Liverpool and Manchester and also from Glasgow staging the 2014 Commonwealth Games.
- **Significant Facility/ Infrastructure Projects:** including Orford Park in Warrington: a £32.9M community, sports, health and education village; a £30M development of a new Performing Arts Centre and an Exercise and Sports Science Centre on the MMU Cheshire campus; £363.5M of planned public investment into the area relating to visitor economy projects, or projects with a very heavy visitor economy impact; an additional £1 billion private sector investment planned over the next three years in accommodation, arts and culture, retail, food and drink, conference facilities and night time entertainment; and a major investment of £4.8M in Chester as part of the city's Cycling Demonstration Town status.

1.sport and

“Any Olympics provide the opportunity to inspire more young people to get involved in the Games, but there is the added draw when the Games are in your home country”

*Beth Tweddle – Gymnastics – World and European Gymnast
Photograph by Jack Atley*



Delivering the Vision: Our Four Themes

physical activity

The 2012 Games bring a range of exciting sport and physical activity opportunities for our residents, from ensuring the pathways are in place to enable our talented young athletes to reach their goals of attending future Olympic and Paralympic Games, through to inspiring people of all ages and abilities to participate more in sport and physical activity, bringing them health and well being benefits.

Staging the 2012 Games in our home country provides the greatest opportunity to really inspire our local residents to participate in sport and physical activity. This has already been recognised by some agencies delivering sport and physical activity within Cheshire & Warrington, resulting in a number of existing programmes and initiatives being enhanced. For example, there has been further development of the Community Sports Coach Scheme and Club and Coach Education programme to improve the area's sporting infrastructure and achieve a greater number of qualified coaches. This will support the growing demand for access to sports clubs and coaches, and the achievement of the goal for 258 high quality sports clubs in our sub region to be accredited by either ClubMark (the Sport England national accreditation scheme for sports clubs) or by their National Governing Body by 2012.

A number of ambitions and proposed actions have been identified, however for these to be executed it will take a Sport and Physical Activity Champion, along with our sport and physical activity partners, to work together to make this happen.

Our ambitions:

- To increase the levels of participation in sport and physical activity, by 1% per annum, across all age groups and particularly amongst those disadvantaged groups, children, young people and sedentary adults.
- To have clear and supported pathways for talented athletes locally and sub regionally to enable them to progress and achieve their sporting dreams.
- To establish lasting relationships with National Olympic and Paralympic Committees and overseas teams being hosted by the sub region's Pre-Games Training Camp venues.
- To have an increase in individuals and communities adopting healthier behaviours, particularly where there are significant health inequalities, helping to reverse the trends in obesity and minimise associated health risks.
- To utilise sport and physical activity to improve learning opportunities, social inclusion, economic development and overall quality of life.
- To increase the number of qualified and skilled coaches and volunteers working in sport and physical activity programmes through close alignment with the UK Coaching Framework.
- Development of an 'Active Lifestyles' health campaign across the sub region with the support of the Primary Care Trusts, using the 2012 Games to promote it, and incorporating workplaces for 2012 and healthy educational establishments – a potential Inspire Mark project.
- Development and promotion of a new sport Ambassador Programme, using past, present and future Cheshire & Warrington Olympians and Paralympians to inspire local people to participate in sport whatever their ability – a potential Inspire Mark project.
- Promotion of Cheshire & Warrington as a location for Pre-Games and Pre-Paralympic Games Training Camps and capitalise on the education, business, cultural and sporting benefits hosting overseas teams can bring.
- Development of a branded package, 'Embrace the Games', linking to national initiatives as well as locally-developed schemes, for people of all ages and abilities to access and try out sport and physical activity opportunities, ensuring the involvement of local people in developing the activities – seeking out potential Inspire Mark projects.
- Implementation of a sports performance pathway package, 'World Class Programme', in minority sports to support local, talented athletes to reach their potential - a joint MMU Cheshire and Crewe and Nantwich Borough Council project for talented athletes.

Proposed actions to achieve a sport and physical activity legacy:

- Development of a number of new, accessible sporting facilities as a sub regional legacy from the Games, including the development of Orford Park in Warrington - a multi sport venue with potential health and economic impacts and providing a 'world class' sporting environment – a potential Inspire Mark project.
- Building on the Chester Cycling Demonstration Town status, exploration of a Cycling 2012 project in the sub region.
- Development of mutually beneficial links between sport and physical activity providers and local businesses.
- Enhancement of existing volunteer schemes to increase volunteering opportunities, skills and placements – linking in with the London 2012 Volunteering Programme.

2.cultural



"Now the Cultural Olympiad ideas have been unveiled it's up to us all to make 2012 the greatest cultural as well as sporting show on earth"

Adam Holloway, Director of Cheshire Dance



olympiad

Integral to the 2012 Games is the Cultural Olympiad, a four-year programme providing the opportunity to inspire and involve local people, communities and businesses to be part of the Games through participating in a range of cultural and educational programmes. There are three parts to the Cultural Olympiad: the opening and closing ceremonies ("Mandatory Ceremonies"); a range of national "Signature Events", and Regional and Local Projects. For its Regional and Local Projects, the Northwest has chosen to explore the theme of 'We Play' as an activity common to culture, education and sport, and this has been formed by three strands: 'routes and trails', 'play and space' and 'body and economy'.

Another major programme is the London 2012 Domestic Education Programme which provides the unique opportunity for every school and college across our sub region to get involved with the 2012 Games through a series of initiatives including 'On Your Marks!' and 'Get Set'.

Through a coordinated cultural programme of local activities and events, drawing on the Olympic Programmes and themes, local people and communities will have the opportunity to become engaged in activities at theatres, museums, galleries, public open spaces and libraries, from both a participatory and audience perspective. The benefits this will bring will include: addressing social cohesion and bringing communities together; providing mental and physical health benefits to participants; and educational and learning opportunities. In order to maximise these opportunities we need to identify a Cultural Olympiad Champion who can work with partners to ensure the delivery of our ambitions and proposed actions.

Our ambitions:

- To ensure the four-year Cultural Olympiad programme will create a legacy of quality, participation and creativity in Cheshire & Warrington.
- To develop effective partnerships to deliver the Cultural Olympiad in our area and ensure we are represented at a regional level.
- To have an increase in levels of active participation in cultural activities and increased audience levels amongst targeted groups, including young people up to 24 years, older people and disadvantaged groups.
- To develop a series of cultural events, under the banner of 'Embrace the Games' which allows young people to become more engaged in their local communities.
- To develop and enhance a network of volunteering in art and cultural activity, with placements available within the creative business and other relevant business sectors.
- To ensure the involvement of local schools and colleges in the London 2012 Education Programme over the next four years.
- To develop cultural links with partner countries whose Olympic and Paralympic teams are involved with Pre-Games Training Camps in our area.
- Development and promotion of a sub regional database of events, festivals and exhibitions being staged by the public, private and voluntary sector, branded under the Framework's strap line 'Embrace the Games'.
- Development of a scheme to provide people from all sectors of the local community with opportunities to volunteer, receive training and placement opportunities within the creative business sector and other sectors as part of the 2012 Cultural Olympiad.
- Development of opportunities for local artists and businesses to become engaged in the Cultural Olympiad's Mandatory Ceremonies and Signature Events, building upon our strengths including dance, disability sport and art, fashion, creative industries, gardens and the environment, and digital industries.
- Exploration of the opportunity to bring the Olympic and Paralympic National Torch Relays to Cheshire & Warrington prior to the Games in 2012.
- Development of a series of schools and college projects and initiatives as part of the London 2012 Education Programme.
- Identification of countries that plan to be based in the region for Pre-Games Training Camps and development of associated cultural events and programmes in partnership with these countries.

Proposed actions to achieve a cultural legacy in 2012 and beyond:

- Development of activities linked to the region's 'We Play' Legacy Trust and its three strands: routes and trails, body and economy; and play and space, which will contribute towards the UK Cultural Olympiad and demonstrate our cultural and sporting heritage and key attractions – potential Inspire Mark projects.

- Further development of the integration of the cultural and arts programmes with the tourism offer including the continuation of the arts programme associated with Tatton Park Biennial.

3.visitor

“Chester Racecourse is a major contributor to the visitor economy and we believe that 2012 offers us great opportunities to further boost that, particularly with regards to the growing International Equestrian events”

Richard Thomas, Chief Executive of Chester Racecourse





economy

The visitor economy takes in all aspects of visitor activity and recognises the major contribution that visitors make to our local communities. It is made up of not only accommodation and attractions, but also places where people eat and drink, shopping, visits to cultural and arts facilities, and attendance at events and festivals. Due to our accessible location, only 2 hours from London by train and less by air, we have an exciting opportunity to exploit the benefits that the 2012 Games will bring to the UK. But, in order to maximise this, we need to enhance our facilities and infrastructure and create an offering which appeals to overseas and domestic leisure markets as well as business visitors.

Tourism linked to the 2012 Games, 2014 Commonwealth Games and other major sporting events, will bring benefits of improved quality of life for our local people, an enhanced visitor offering, plus training and career opportunities within the hospitality, food & drink, leisure, retail and tourism sectors. This will all contribute to more vibrant, varied and distinctive places to enjoy for all that live in the sub region. A number of ambitions and proposed actions have been identified which seek to maximise these opportunities. To ensure these are exploited lead agencies for visitor economy will need to work together and champion this theme.

Our ambitions:

- To maximise opportunities presented by the 2012 Games, major sports events in the region and the 2014 Commonwealth Games to improve external perceptions and raise the profile of Cheshire & Warrington as an area and Chester as a “must-see” European City.
- To use the 2012 Games as a vehicle for ensuring a high-quality welcome standard is implemented which exceeds visitors' expectations.
- To build on the momentum, created during Cheshire's Year of Gardens, in improving the cultural and arts offer and contribute to the Cultural Olympiad, spread the economic benefits of visitor activity across the whole sub region, and strengthen our identity as one of England's greatest garden counties.
- To grow the visitor economy through increasing the overnight, international and business visitors market in Cheshire & Warrington.
- To host an annual enhanced programme of high-quality sports events up to and beyond 2012, with particular emphasis on equestrianism.
- To improve the visitor offer, attracting inward investment to develop a quality, varied and distinctive product, thus providing additional reasons for people to visit the area.
- To have a greater investment in the people who work in the visitor economy and to create a workforce that has the necessary skills to provide a quality product.
- To create and support a strong network of volunteering in tourism across Cheshire & Warrington, with placements created within the tourism and hospitality industries.
- To maximise the economic and other benefits of attracting Pre-Games Training Camps to the sub region.

Proposed actions to achieve a visitor economy legacy by 2012 and beyond:

- Creation of a calendar of events which will link to the 2012 Games and other major events and build upon Cheshire and Warrington's reputation as a centre for equestrianism.
 - Delivery of a series of Signature Projects including Cheshire's Gardens of Distinction, Chester Super Zoo, Weaver Valley Regional Park, Chester Renaissance and Jodrell Bank to enhance the current offering and transform the sub region's appeal to potential visitors.
 - Development of packages, with tour and transport operators such as Virgin Trains, to raise the awareness of our proximity to London and our accessibility in the build up to and beyond the 2012 Games.
 - Improvement in the internal connectivity of Cheshire & Warrington, making it easier for visitors to get around and better link local people to job opportunities within the sector.
 - ‘Green up’ of our tourism product to take advantage of the demand for more environmentally-friendly tourist activities and making the environmental link with the 2012 Games.
 - Warrington Town Centre Renaissance – development of ideas to boost the visitor economy of Warrington, including business tourism opportunities and conference events related to the 2012 Games and other major sports events.
 - Further development of combined arts and tourism activities to contribute to the Cultural Olympiad and an enhanced calendar of festivals and events in the run up to the 2012 Games.
 - Exploration of bringing the 2012 Games to the local towns through ‘Live Site’, for example, large outdoor TV screens for major events over the next four years and during Games time.
 - Implementation of specific objectives identified in the National Skills Strategy for the Hospitality Leisure, Travel and Tourism industry to ensure opportunities are available for our staff to up skill and attain further qualifications.
- 

“Just like the competitors, the London 2012 Olympics is a golden opportunity for business in the North West”

Bob Williams, Chief Executive, Chester, Ellesmere Port and North Wales Chamber of Commerce

4.business





opportunities

Delivering the 2012 Games will require the procurement of goods, works and services from an enormous range of businesses. Nationally, the 2012 Games expect to have around 7,000 direct contracts which, together with suppliers, will form supply chains of around 75,000 opportunities. This will provide direct and indirect opportunities for our local businesses, whether large or small.

Our businesses will have the opportunity to provide products and services across a range of sectors, including: building services (both at the Games and for local infrastructure projects such as Orford Park and Pre-Games Training Camps); security services; ticketing; accommodation and hospitality services; merchandising; media and broadcasting; printing; design; IT services and many more.

There are other ways for our local businesses to benefit. The staging of Pre-Games Training Camps would bring opportunities through contracts and supply chains for the actual servicing of the camps. In addition, local businesses could develop links with overseas countries and consequently demonstrate their products and services in a global market, enter new markets, and compete for new contracts within new countries. Businesses could also benefit from the motivational impact of staging the Games, for example, the growth of the fitness industry or an increased demand for sporting equipment due to a greater interest by local people in sporting activities.

We need to work together to ensure that we can maximise the opportunities that the Games can bring and fulfil our ambitions to ensure a business legacy is left post 2012.

Our ambitions:

- To raise the awareness of the opportunities that the 2012 Games bring to our local businesses in the run up to, during and after the event.
- To ensure local businesses are successful in securing both direct and indirect contracts relating to the 2012 Games to enhance the sub region's productivity – by signposting local businesses to CompeteFor, the London 2012's website for publishing Games-related contract opportunities.
- To support our local businesses, via the role of Business Link Northwest, to become 'fitter for the future' and give them the confidence that they have the necessary skills and expertise in tendering for 2012 Games contracts, public sector procurement contracts and/or other work in the major events sector.
- To enable businesses in Cheshire & Warrington to develop new relationships and business prospects through increased networking opportunities around the Northwest and the London Business Networks.
- To help generate prosperity for the sub region through sport, cultural and visitor economy opportunities.
- To capture clear evidence to demonstrate that local businesses and small medium enterprises (SMEs) can benefit from the 2012 Games, 2014 Commonwealth Games and other major events.
- To encourage local businesses to demonstrate their Corporate Social Responsibility through a number of ways including: support for local, talented athletes; provisions of volunteers; and engagement in workplace health programmes.
- To use the 2012 Games, via the Pre-Games Training Camps, to boost the numbers of overseas students in our Universities and colleges.

Proposed actions to achieve a business legacy by 2012 and beyond:

- Development and implementation of a series of 2012 Business Networking Events across the sub region to ensure information sharing, identification of best practice, and delivery of advice and guidance.
- Ongoing promotion of business networking opportunities with the Northwest and London Business Networks.
- Utilisation of existing Chamber of Commerce/ Cheshire & Warrington Economic Alliance communication tools, for example, Breakfast Meetings and enewsletter, to provide information to our businesses on how to access opportunities linked to 2012 – this includes guidance on registering with CompeteFor.
- Exploitation of the business opportunities linked to Pre-Games Training Camps through ongoing communication on Training Camp progress with local businesses who have registered an interest, and enabling the Universities and Colleges to explore the opportunities to increase the number of overseas students.
- Development of improved partnership working between local businesses and the sport, cultural and tourism sectors for the mutual benefit of all involved, to include: provision of volunteers; support of talented athletes; local sport and cultural projects; and implementation of workplace health initiatives.
- Ongoing partnerships with our local press to stimulate local interest and raise awareness, over the next four years, of success stories where local businesses are benefiting from winning contracts and being part of the supply chains.



the

"I am thrilled that the Spirit and Success of Team GB has been brought home - We look forward to London 2012"

Emma Jones, Young Ambassador for Chester





next steps

This framework outlines how we would like to create a lasting legacy for Cheshire & Warrington using the 2012 Games and other major events in the region as a catalyst to realising significant benefits up to and beyond 2012.

This framework is only the beginning. If we are to take advantage of the enormous opportunities 2012 brings for our sub region, it is vital that we have support and commitment from our partners at a sub regional and local level across the four theme areas to assist us with taking this forward. We envisage that this framework will act as the springboard for developing four detailed action plans, building on the proposed ambitions and projects outlined for consideration. This will require the identification of champions and lead organisations to work together and motivate others to develop the specific actions required and agree the targets. Integral to this will be engaging with the new Local Authorities in 2009 and beyond and encouraging them to embrace the ambitions and the opportunities that the Games will bring.

Forward planning is essential and the time to commence is now, at the start of the four-year Cultural Olympiad. We have all experienced the pride and the 'feel good factor' from the successes of our Olympic and Paralympic athletes in Beijing. The 2012 Games brings with it even greater opportunities for our local communities and businesses to be inspired and to energise people to become involved in the Olympic experience.

If you would like to see the sport and physical activity, cultural, tourism and business legacy opportunities for our people, our communities and our businesses to be fulfilled to their maximum potential, then please get involved and help us 'Embrace the Games'.

If you would like to register your interest or would like further information on becoming involved in taking this framework forward please email: 2012@visitchesterandcheshire.co.uk



“The Olympics is special wherever it is held, but to compete in a Games in your home country is a thrilling once in a lifetime opportunity”

Olivia Whitlam, Rowing - World Under 23 Champion and Aspiring 2012 Athlete





useful links

For further information about the 2012 Games please see:

The official site for the London 2012 Olympic Games and Paralympic Games:

www.london2012.com

London 2012 website - In Your Area Northwest pages:

www.london2012.com/in-your-area/north-west

London 2012 website – Storymaps:

www.london2012.com/storymaps

London 2012 Business Network and CompeteFor website:

www.london2012.com/get-involved/business-network

London 2012 Cultural Olympiad website:

www.london2012.com/get-involved/cultural-olympiad

London 2012 Domestic Education Programme website:

www.london2012.com/getset

London 2012 Inspire Mark website:

www.london2012.com/about/our-brand/inspire-programme.php

LOCOG Pre-Games Training Camp Guide:

www.trainingcamps.london2012.com

Department for Culture, Media and Sport:

www.culture.gov.uk

Northwest 2012 website:

www.nwbeinspired.com

Visit Chester and Cheshire corporate website:

www.visitchesterandcheshire.co.uk

Sport Cheshire website:

www.cwsportspartnership.org/2012

Chester, Ellesmere Port and North Wales Chamber of Commerce:

www.cepnwchamber.org.uk

Cheshire & Warrington Economic Alliance:

www.cwea.org.uk

Warrington Orford Park Project:

www.orfordproject.warrington.gov.uk/

MMU Cheshire:

www.cheshire.mmu.ac.uk/exspsci/

The University of Chester:

www.chester.ac.uk/sport



This framework has been coordinated by Cheshire & Warrington 2012 Steering Group.
The Steering Group is representative of a broad range of partners across the sub-region including:

be inspired
England's Northwest



This document can be made available in large print, Braille, Bengali, Chinese, Gujarati, Somali, Urdu and Hindi.

Please contact Visit Chester and Cheshire on 01244 405600.

This document is available to download at the Sport Cheshire website : www.cwsportspartnership.org/2012

CHESHIRE EAST COUNCIL

Peoples Advisory Panel

Date of meeting: 2 March 2009

Report of: Director for People

Title: Aiming High for Disabled Children and their Families

1.0 Purpose of Report

- 1.1 The purpose of this report is to recommend to People's Advisory Panel that Members be made aware of their duties under the DCSF Transformation of Services – 'Aiming High for Disabled Children and their Families', and endorse the proposals being put in place to take this forward.

2.0 Decision Required

- 2.1 To note the duties of the Local Authority in relation to services for disabled children and their families.
- 2.2 To agree the governance and reporting arrangements in relation to the Children's Trust.
- 2.3 To ensure that the strategic responsibility and implementation of the Aiming High for Disabled Children Vision and Strategy are considered within new structures for Services for Children and Families.
- 2.4 To endorse all further work in progress.
- 2.5 To note the requirements for meeting the readiness criteria for Short break provision and endorse the approaches being taken to meet them.
- 2.6 To note the process currently being undertaken to arrive at detailed proposals for the enhancement of short breaks within the budget available for 2009- 2011.

3.0 Financial Implications for Transition Costs

- 3.1 Subject to the designation of responsibilities within the new structure for Services for Children and Families there is likely to be a need to fund a two year post to ensure management of the implementation. It is legitimate to use the grant for this purpose.

4.0 Financial Implications 2009/10 and beyond

- 4.1 The Authority will receive £347,812 as a new ring-fenced grant in 2009-10 to deliver enhanced quality and quantity of short-break provision. In 2010-11 this grant will be around £1.1Million. There will also be a small amount of capital funding (£167,000 in 2009-10 and £391K in 2010-11) to enable minor-refurbishment of establishments to support further short break opportunities. In future years it anticipated that funding will be forthcoming for childcare and transition. Revenue Grant can not be rolled-over.

5.0 Legal Implications

- 5.1 That the Local Authority assumes the responsibilities to be placed upon it by 2011.

6.0 Risk Assessment

- 6.1 This is a high profile national initiative and the main risks will be in not delivering the enhanced quality and quantity of provision having engaged stakeholders and raised expectations. A new National Indicator (NI54) will be established, based on satisfaction surveys of service users, and the Authority will be judged on the extent to which opportunities and provision are perceived to have improved. The requirements of receiving the grant include evidence that the spending plans secure additional services beyond those already funded by the Authority. There will be implications for all services and many partners and agencies (especially Health), both in developing universal services to enable greater opportunity for children with disabilities and in working within a more integrated framework.

7.0 Background and Options

- 7.1 **Aiming High for Disabled Children (AHDC)** is the Government's transformation programme for disabled children's services. The vision behind AHDC is for all families with disabled children to have the support they need to live ordinary lives as a matter of course. The programme is led jointly by the Department for Children Schools and Families (DCSF) and the Department of Health.
- 7.2 Cheshire East currently supports short breaks for children with disabilities through activities provided by family workers (60 children) and through Direct Payments to carers for them to make their own arrangements. In 2008-09 the families of 171 children received Direct Payments at an annual cost of £716,000. Overnight and weekend stays for Cheshire East children are provided in short-break homes such as the Langley unit at Priors Hill, Macclesfield and Pinewood in Winsford. To cover the annual costs of short breaks at Pinewood for some 20 children £389,000 is available. Another 20 children receive overnight short breaks at Langley.

7.3 From 2011 there will be a new duty on Local Authorities to:

‘provide services designed to assist individuals who care for disabled children to continue to do so more effectively by giving them breaks from caring’.

The new funding for short breaks from 2009-11 is intended to add to the quantity and quality of that is already provided. It is envisaged that Authorities will both review existing arrangements as well as developing a wider menu of more family-based short break opportunities.

7.4 Apart from when a child becomes looked after, where a means test can be carried out to assess parental contribution, access to Local Authority disability services is not via a means test. The intention is that the new funding will enable Authorities to widen the group of children who in future will be able to access short break opportunities. Initial estimates suggest that for Cheshire East this could extend to around 700 children in total. To arrive at the extended group Authorities are being encouraged to develop a ‘matrix of need’ which assesses the impact on the family against the level of the child’s individual need.

7.5 Three priority areas have been identified:

- Access and empowerment – children and young people will be actively involved in the planning and delivery of services in their local area.
- Responsive services and timely support – all professionals responsible for planning services for children will focus on the services disabled children and young people need, particularly at key life stages.
- Improving quality and capacity – significant new funding has been allocated to the services families want and need, in particular short break services which families have described as their key priority.

7.6 The Departments will ensure that measures are put in place to ensure that services for disabled children and young people become a national and local priority:

- A new national indicator on services for disabled children will be used to measure the experience of families – National Indicator 54.
- A Core Offer – a national set of expectations around information, transparency, participation, assessment and feedback will be established, helping to shape local services.

The quality and quantity of information held locally and centrally on disabled children and their families will need to be improved.

8.0 Overview of Day One, Year One and Term One Issues

8.1 By Day one all nine readiness criteria have to be met. Beyond day 1 and up to 2011, in order to ensure that AHDC is delivered within Cheshire East there are a number of steps:

- Ensure that an AHDC Vision and Strategy is in place and agreed upon by all stakeholders
- Ensure that AHCD aims run throughout the Children and Young People's Plan
- Ensure that a strategic model for the development of vision, strategy and implementation is in place
- Ensure that the Joint Commissioning Framework incorporates the AHDC agenda
- Ensure that all Children's Services strategic plans link with the AHDC strategy

9.0 Reasons for Recommendation

9.1 To take forward this new responsibility from 1 April 2009 and implement the strategy to ensure improvements in service delivery.

For further information:

Portfolio Holder: Councillor P Findlow
Officer: Fintan Bradley
Tel No: 01244 606932
Email: Fintan.bradley@cheshire.gov.uk

Background Documents:

Documents are available for inspection at:

APPENDIX ONE - AIMING HIGH FOR DISABLED CHILDREN – BETTER SUPPORT FOR FAMILIES

A 'TRANSFORMATION OF SERVICES'

1. Introduction

1.1 Aiming High for Disabled Children (AHDC) is the Government's transformation programme for disabled children's services. The Vision behind AHDC is for all families with disabled children to have the support they need to live ordinary lives as a matter of course. The programme is led jointly by the Department for Children Schools and Families (DCSF) and the Department of Health.

From 2011 there will be a new duty on LAs to 'provide services designed to assist individuals who care for disabled children to continue to do so more effectively by giving them breaks from caring'.

Three priority areas have been identified:

- Access and empowerment – children and young people will be actively involved in the planning and delivery of services in their local area.
- Responsive services and timely support – all professionals responsible for planning services for children will focus on the services disabled children and young people need, particularly at key life stages.
- Improving quality and capacity – significant new funding has been allocated to the services families want and need, in particular short break services which families have described as their key priority.

The Departments will ensure that measures are put in place to ensure that services for disabled children and young people become a national and local priority:

- A new national indicator on services for disabled children will be used to measure the experience of families – National Indicator 54
- A Core Offer – a national set of expectations around information, transparency, participation, assessment and feedback will be established, helping to shape local services.
- The quality and quantity of information held locally and centrally on disabled children and their families will need to be improved.

1.3 What difference will AHDC make?

It is intended that AHDC will make real difference in that:

- Disabled children will have the same opportunities to develop and fulfil their potential as all other children
- Families with disabled children will get the support they need when they need it
- Universal children's services will be more genuinely inclusive of disabled children, including those with complex needs
- Disabled children will be at the heart of the ongoing change programme for children's services.

2.0 Local Implementation

In order to ensure that AHDC is delivered within Cheshire East there are a number of steps

- Ensure that an AHDC Vision and Strategy is in place and agreed upon by all stakeholders
- Ensure that AHDC aims run throughout the Children and Young People's Plan
- Ensure that a strategic model for the development of vision, strategy and implementation is in place
- Ensure that the Joint Commissioning Framework incorporates the AHDC agenda

- Ensure that all Children's Services strategic plans link with the AHDC strategy

3.0 How will the LA progress be measured?

- A new national indicator NI54 will measure parental satisfaction
- In January 2009 a new Disability Audit Tool will be out for consultation. 'The audit tool is a self assessment matrix. It reviews current provision against the standards in the National Service Framework, in particular Standard 8, with new ones referring to AHDC and Better Care Better Lives. It will address key themes:
- Promoting Social Inclusion
- Co-ordinating Child and Family Centred Service Planning and Provision
- Early Years – strong foundations
- Promoting child development and integrated processes
- Strengthening families
- Living with a life limiting condition
- Effective funding and commissioning for improved outcomes
- Fit for purpose workforce.

Progress will be assessed through links with a wide range of existing legislation – see
appendix

4.0 DCSF are providing funding to support this programme in the following areas:

- Short Breaks - £300k approx in 2009/10 and over £1m in 210/11
- Childcare
- Transition Support Programme
- Parent Forums

See appendices for more details

As part of the settlement to improve services for disabled children additional funding has been allocated to the PCT base budget and proprieties will be signposted through the NHS Operating Framework

5.0 The AHDC Strategy will link to a wide range of other LA strategies:

- SEN and Inclusion
- Extended Services
- Universal Services
- Early Support
- Targeted Youth Support
- Workforce Reform
- CAF and Contact Point

6.0 Conclusion

Cheshire's Children and Young People's Plan stated that:

"We believe that all children and young people have the right to be healthy, happy and safe, to be loved, valued and respected and to have high aspirations for their future"

Disabled children and young people are less likely to achieve as much as their non-disabled peers and therefore, achieve the CYPP aspirations of any new LA without a commitment to a transformation of services.

Disabled children and young people should have:

- Improved outcomes across the Every Child Matters framework
- Equality and opportunity
- Increased involvement and inclusion in society

Communities will benefit from contributions made by disabled children and their families resulting in:

- Increased tolerance
- An understanding of diversity
- Increased social inclusion and acceptance

7.0 Recommendations

- To note the duties of the Local Authority in relation to Services for Disabled Children and their families (app 2)
- To agree the governance and reporting arrangements in relation to the Children's Trust (app 3)
- To ensure that the strategic responsibility and implementation of the Aiming High for Disabled Children Vision and Strategy is considered within new structures for Children's services.
- To endorse all further work in progress and request any other to be done

In relation to Short Breaks

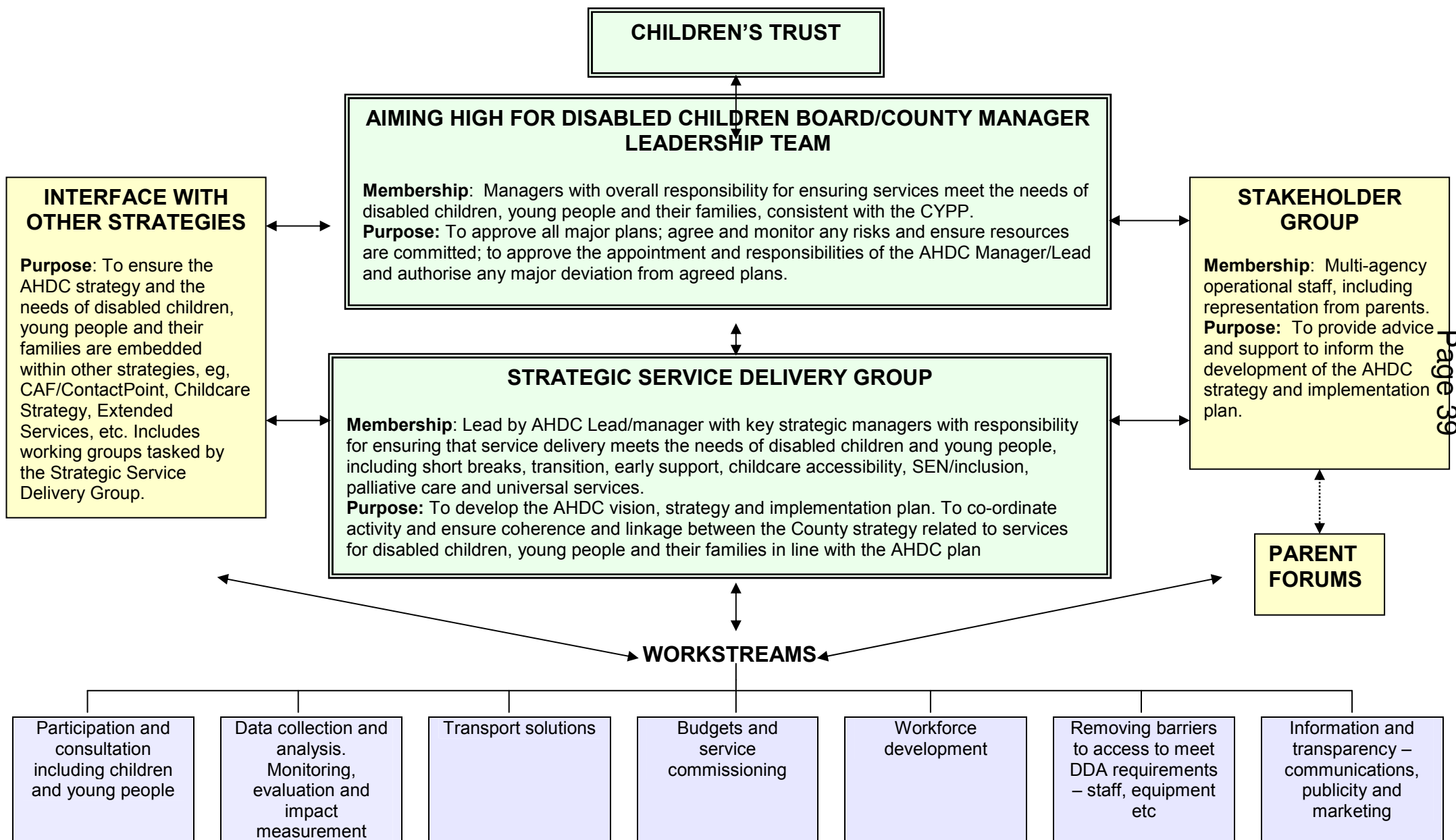
- Note the requirements of the LA in meeting the nine readiness criteria and endorse the approaches being taken to meet them
- To note the process being undertaken in order to arrive at detailed proposals for the enhancement of short breaks within the budget available for 2009-20011.

APPENDIX TWO Related Legislation/ Framework / Guidance

- Public Sector Agreement (PSA) to improve the health and well being of children and young people
- The Children's Plan
- By 2011 amendment to Children and Young Persons Bill to make a new duty on LA's to assist individuals who care for disabled children to continue to do so, or to do so more effectively by giving them breaks from caring.
- Section 6 Education Inspections Act 2006- new section in Education Act regarding access to universal services including leisure and youth services.
- Play investment programme contained in Children's Plan. Developments must have disabled children in mind and designed guidance will address this
- Safeguarding legislation and guidance
- Workforce reform
- The Joint Strategic Needs Assessment, which informs the development of sustainable community strategies and local area agreements. This should inform strategic planning around AHDC agenda.
- National indicator 54- Satisfaction rating of services by parents
- Early Support
- Childcare Accessibility Project
- Transition Support Programme
- Targeted Youth Support
- Disability Discrimination Legislation
- The National Framework

APPENDIX THREE AIMING HIGH FOR DISABLED CHILDREN - POSSIBLE DECISION-MAKING STRUCTURE

Purpose of structure: To ensure a strategic and joined-up approach to the development of services and plans to improve outcomes for disabled children, young people and their families in line with the AHDC strategy.



APPENDIX FOUR CRITERIA	ACTIONS COMPLETED	ACTIONS TO DO	TARGET DATE	OWNER	PROGRESS
1. Good strategic vision demonstrating a sound understanding of what short break transformation entails	1. Visioning Day held with key stakeholders	1. Vision to be consulted upon and agreed and supported by all partners	Jan 09	Barbara Logan	On track
	2. Draft vision produced				
2. Joint planning that has resulted in clearly articulated proposals for local short break development to meet the Full Service Offer (FSO) supported by pooled or aligned budgets and resources and reflecting the scale of the increase in funding provided.	1. Steering Group meetings established between LA and PCTs	1. Two Project worker posts advertised	Mid-Dec 2008	Paul Biancardi	Overdue
	2. Paper developed to go to the Enjoy and Achieve sub-group to inform the Children's Trust of the strategic importance of Aiming High for Disabled Children.	2. Project workers appointed	Jan 2009	Paul Baincardi	Overdue
	3. Two Project workers post established				
	4. Management Trainee time allocated to project				
3. The collection and use of robust data and information to determine current service use, needs and to underpin planning and commissioning especially around the requirements of specific groups of disabled children	1. Template designed to collect current service data	1. Refinement of data to ensure sound base for commissioning	End of Dec 08	Paul Biancardi	On track
	2. Data working group established involving both Council and PCT colleagues	2. Development of protocol to ensure data is collated in future	Jan 09	Paul Biancardi	On track
	3. Working group developed a rationale for each indicator and all work allocated to different individuals				
4. Evidence of families' input in shaping planning through the engagement of a wide range of parents and disabled children and young people.	1. Parent partnership have applied for Participation grant.	1. A range of questionnaire to be designed to be distributed to parents/carers, children/young people, and professionals through a range of methods (on-line, paper copies, telephone call)	mid- Dec 08	Barbara Logan/Nicola McKeand	On-track
	2. Participation Officer involved in consultation with C&YP.	2. A range of focus groups and workshops to be planned and delivered to involved parents and children	End Jan 09	Barbara Logan	On-track

	3. Young People and parents invited to Visioning day	3. Development of focus group materials and identifications of focus group leads	End Dec 08	Barbara Logan	On-track
	4. Consultation strategy developed	4. Development of publicity material to inform parents/carers, children/young people and professionals of short breaks	Dec 08	Barbara Logan	On-track
	5. First consultation activity conducted with Parent's forum	5. Development of long term consultation mechanism	Jan 09	Barbara Logan	On-track
5.The designation of a service manager in both the local authority and corresponding PCT(s) with responsibility for the short break programme	1. Service managers have been designated in the LA and Commissioning Managers from both PCTs				
	2. Two posts of project lead agreed				
	3. Continuity arrangements in place for projects lead post LGR				
	4. Management Trainee time allocated to project				
6. Adequate management capacity to deliver transformation from April 2009		1. Programme managers post to be agreed for East and West to ensure continuity post April 2009	Feb 08	Barbara Logan/Paul Biancardi	At risk
		2. Ensure AHDC is embedded in the strategic vision of the new authorities and in their new structures	Feb 08	Barbara Logan/Paul Biancardi	At risk
7. The identification of capital project requirements and capital project management capacity to deliver the capital programme	1. AHDC funded capital improvements included on the Council capital plan for 09/10	1. A sub-group is to be set up within the Commissioning work stream to identify capital requirements arising from Service proposals.	Dec 08	Paul Biancardi	On-track
8. Commissioning arrangements are established and capable of developing the local market for short break provision and engaging independent providers in that development	1. Commissioning work stream established and group members identified	1. New commission model to be designed building on current commissioning model for high-cost placements.		Nicola McKeand	On-track
	2. Providers events booked	2. Providers event delivered	Jan 09	Barbara Logan	On-track
		3. A "Matrix of need" to be developed to ensure a fair and transparent eligibility criteria	Feb 09	Barbara Logan	On-track
9. Linked to market development – a clearly articulated joint workforce strategy with	1. Working group established and support of Children's Services Workforce Development team confirmed	1. Mapping of workforce needs to be conducted and needs analysis completed	Jan 09	Nicola McKeand/ Sue Atkinson	On-track

operational planning, outlining clear processes for ensuring both quality and sufficiency of the short break workforce (carers and staff) to meet the identified scale of service expansion and the expectations set out in the FSO		2. Short break training needs to be aligned to integrated working arrangements and the action plan for the One Children's Workforce plan.	Jan 09	Nicola McKeand/Sue Atkinson	On-track
		3. Development of a workforce strategy for short breaks and action plan	Feb 09	Nicola McKeand/Sue Atkinson	On-track
		4. Initiation of action plan for Short Breaks Workforce Development Strategy	March 09	Nicola McKeand/Sue Atkinson	On-track

**AHDC – SHORT BREAK DEVELOPMENT AND PROVISION -
THE PROCESS**

Nov/Dec 08

Consultations with children and young people / parents / voluntary agencies / other stakeholders.

Outcome: To ascertain what parents and young people want.



Nov/Dec 08

Visioning day / Parent forum / Questionnaire / Focus groups.

Outcome: strategic vision established for short breaks.

Bring together information and establish requirements of young people and parents.



Feb 09 – Providers Day Events

An invitation to all providers of short breaks in order to share strategic vision and share the outcomes of the parental and young people consultation.

Outcome: Develop local markets - a range of short break provisions will be proposed and costed, including capital projects.



March 09 – Commissioning

Bring together young people / parental needs / requirements together with local marker and providers..

Outcome: Decisions made regarding development of capital projects, and short break range of provision. Work with commissioning / procurements, team to ensure that this is build into LA commissioning strategy protocols.

**AIMING HIGH FOR DISABLED CHILDREN
AND THEIR FAMILIES**

VISIONING DAY

11TH NOVEMBER 2008



Overview of the day

The purpose of the Visioning day was to gather ideas and information from a range of professionals/ pupils/ parents/ voluntary agencies who are involved in the use of short break provisions, in order to devise our “vision” for short break transformation.

Aiming High for Disabled Children **Short Breaks**

What difference will Aiming High make?

- ❖ Disabled children will have the same opportunities to develop and fulfil their potential as all other children
- ❖ Families with disabled children will get the support they need, when they need it
- ❖ Universal children’s services will be more genuinely inclusive of disabled children, including those with complex needs
- ❖ Disabled children will be at the heart of the ongoing change programme for children’s services

Three Priorities

The three main priorities for the Aiming High Project are:

- Access and empowerment
- Responsive services and timely support
- Improving quality and capacity

Families have described short break services as their key priority for delivery under Aiming High for Disabled Children

A Statutory Duty

2011 – New statutory duty to local authorities to:
“Provide services designed to assist individuals who care for disabled children to continue to do so more effectively by giving them breaks from caring”

We are planning towards meeting that duty now.

Working closely with the PCT, the LA must meet the readiness criteria in order to receive the funding.



Presentations

Part of the day included presentations from students, teachers and parents of disabled children who had been using the short break services. We found this exercise would be beneficial as it can provide us with detailed knowledge of the service that they receive and from their perspective.

Greenbank and Hebden Green pupils told effectively and often humorously of their short break experiences at school, how it had helped them and fellow pupils gain confidence and have fun.

Parents told of how the short break experience had raised their children's self esteem and confidence,, and how their other children benefited and of how time spent as a couple having an ordinary night out had a beneficial effect on the whole family.

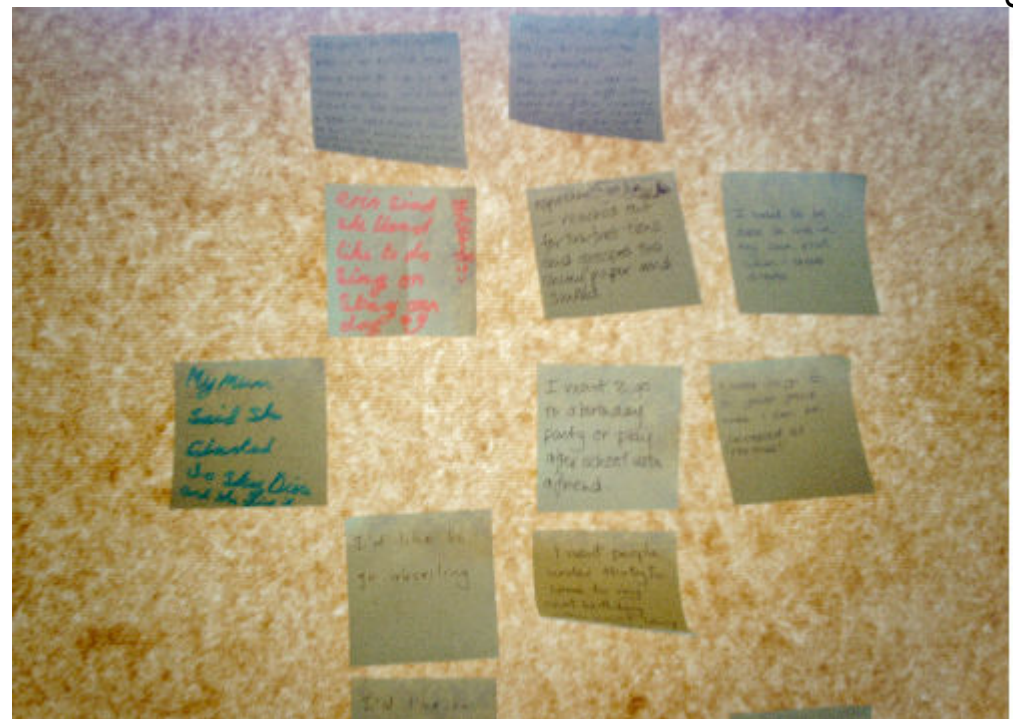
Aspirations

As part of a task given to the attendees of the visioning day, we wanted them to share with us any aspirations that a child/ young person had shared with them

As you can see all aspirations were put on view so that everyone could go and look at them.

Child's/ Parent's aspirations

- I want to play football but my dad can't take me
- I do really like to do dancing also singing that's good!
- "I want to belong" "I want a friend that my mum hasn't picked for me"
- To have friends & be invited to their house for tea, instead of me inviting them
- To be a pilot.
- "I just want to do things without my mum"
- I want to have friends, I want to have people to play with and be happy. I am very lonely. A girl who aspired to develop social networks and opportunities for real friendship.
- From a 14 year old girl, using a wheelchair full-time in school – although I am different, I want to feel 'normal' don't feel sorry for me see the person I am inside
- To walk round to the shop after school without my mum
- To live in a flat with friends
- I want to live in a flat with my girlfriend
- I want to play out with my friends, but my mum says it is too dangerous
- Being able to spend over night with a friend. Being able to access activation in the community world
- To have a sleep over with friends
- To be able to play with my friends
- Staying over with friends & having chance not to have to go in the taxi
- I want to live in a house with friends
- see me and not just my wheelchair
- I don't want to have stays at the same time as him



- Sleep over at a friends house – to get a job – to go to a football match
- Learn to dance - be an actor – have my own car
- To attend a group with other young people that are hearing impaired but it is in Liverpool (The child lives in Ellesmere Port)
- Having the chance to hang out with friends
- Disabled child –Secondary Mainstream – high levels of care needs. “want to go to a sleep over with her friends –(who are mainstream)
- To be able to attend their local college and travel with other students from their village
- Having holiday activities
- I would like to go bowling with my friend without my mum
- How they would like their contact with parent to happen
- To go down the big yellow slide
- 18 year old boy wants to go out in town with his girlfriend & go to the gym
- I look for help
- To go caving
- To be a vet
- To go to college and study art and design
- To work for Apple designing
- I want to hang out with friends
- computer programmes
- To have friends to play at home
- To work with cars
- To have a sleepover
- Erin said she would like
- I'd like to stay with my friend
- I'd like to go to college
- I'd like to go abseiling
- My mum said she couldn't do sky diving and she did it
- I'd like to sing on stage one day
- To be a motor mechanic
- I want to have something worth staying awake for after I get home from school
- I'd like to go to London
- I want to meet a boy



TASKS

During the day each table were given a set of questions to answer, each table had a different age group to assess and a different scenario as you can see below.

Focus for change (scenario 1)

Disabled children and young people want opportunities to meet their friends and meet with new people in environments that are welcoming and that provide opportunities to undertake activity or just hang-out together. The parents and carers understand the need for their children to gain independence skills and want to feel confident that they are safe.

You are asked to consider options that would be appropriate for children **aged 0-7** who would be happy to have short periods away from home in the evenings, at weekends, in the school holidays. Consider your options.....

Focus for change (scenario 2)

Disabled children and young people have highlighted how opportunities for fun family times together are problematic as venues are frequently unwelcoming and challenged by the needs of children / young people with complex health/ mobility needs. It is paramount importance to the family that they have opportunities to enjoy time together. Consider your options for children **aged 0-7**...

Questions

1. Vision – what the changes look like in a year's time once they are happening?
2. What is different about what is in this vision from what happens now?
3. What will the journey look like from now until we achieve the vision and what obstacles might we have to overcome along the way?
4. Travellers- Who needs to be involved?
 - Get decisions made (the wheelers and dealers)
 - Get things done (doers)
 - Make sure the journey is heading in the right direction (advisors)
5. What part do individual group members think they can play?
6. Milestones- given that we cannot always know the exact route of our journey, what milestones might we see to know we are travelling in the right direction

Here are a few examples of the answers that were given to us from the questions that we asked.

Question 1:

- Young person led
- Flexible
- Spontaneity
- Individual, tailor made child centred services
- Practitioners – shared understanding and pull together
- Needs led
- Access to info
- Activities that build life skills and transition to adulthood
- Awareness of the needs of all families
- Promoting needs in a wider society
- Equality
- Collaboration – a priority
- Engage wider community
- Genuine universal service available
- Single assessment with review and evaluation over time
- Major workforce developments- on-going

Question 2:

Now	Different
<ul style="list-style-type: none">■ Limited opportunities■ Lack of information for parents■ Reactive■ Transition is a minefield■ No “friendship” groups■ Parents unable to network■ No after school provisions for 14-19■ Transport is an issue- difficult to access■ Little joined up thinking and funding■ Little involvement of parents and children when designing services■ Current provision is restricted patchy, budget led■ transport is difficult to access■ Little choice in services available	<ul style="list-style-type: none">■ Young people able to access positive work experience and ethic-pathways into work-adequate support perhaps through direct payments■ A “can do” approach■ Transition – person centred, planning starts at 14- Young people are listened to- each young person has a “champion” through the whole process- Integrated working and clearly identified, aligned budgets- Continued participation of parents, carers and young people in service design and delivery- New service will be needs led- Transport will be available in the evening and weekends- More imaginative & creative service provision

Question 3:

- Ensuring participation happens
- Creating central information point
- More flexibility in leaders
- The journey will need to include universal services
- Challenging values and making people listen
- Communication – ensuring families know about their entitlement
- Commissioning
- Journey need to take into account children's need from birth to adulthood
- Rubik cube – different picture for different families

Question 4:

- Young People
- Mainstream Community - Public Private Services may individuals
- Parents/ Carers
- Transport Providers
- Infrastructure
- Councillors
- Planners
- Voluntary Agencies
- SIP's
- Schools- Both maintained and independent
- Parent Partnership

Question 5:

- Co-operation, supporting others
- Challenging exciting practice
- Make it easier for families to get what they are entitled to
- Make the system work for service users
- Specialist support and guidance, including children and families
- Allowing practitioners to get on with their jobs
- Keep the project on track/ monitoring/ budgets/ risk management/ barriers to achievement

Question 6:

- Key Worker available
- Feedback/ consultation events where parents/ carers and children report back on their experience and give improvements
- Information/ transparent
- Awareness raising in wider communities
- Signposting of services and facilities
- Transport available
- Trained staff with transport to enable packages





Outcome of the day

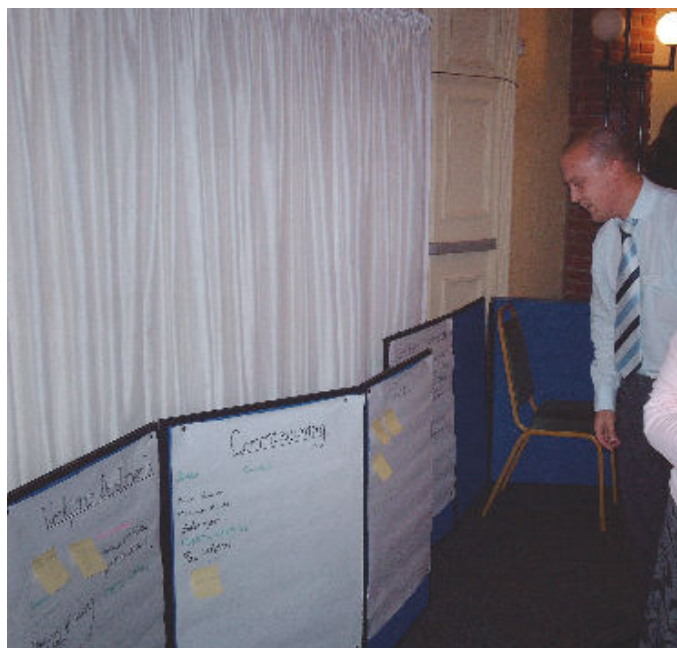
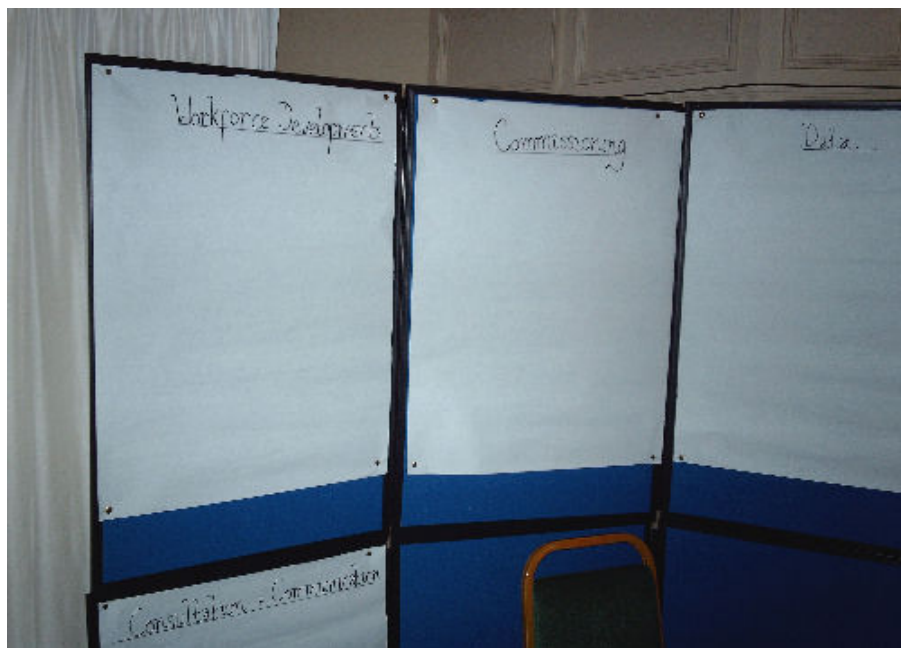
“Our vision is for all sectors of the community to pull together to transform short breaks, developing accessible and personalised services for disabled children and their families, making it possible for all children to lead an ordinary life as a matter of course”



Setting up Work Groups and taking the vision forward

From the meeting we have set up the following work groups:

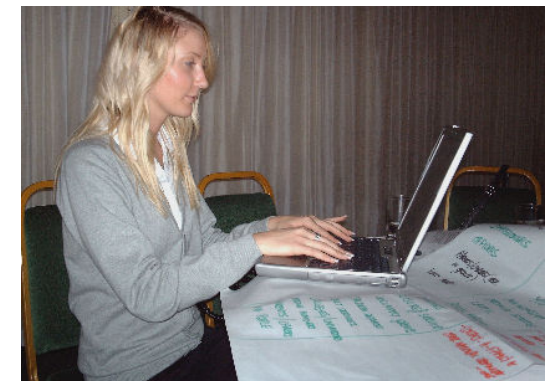
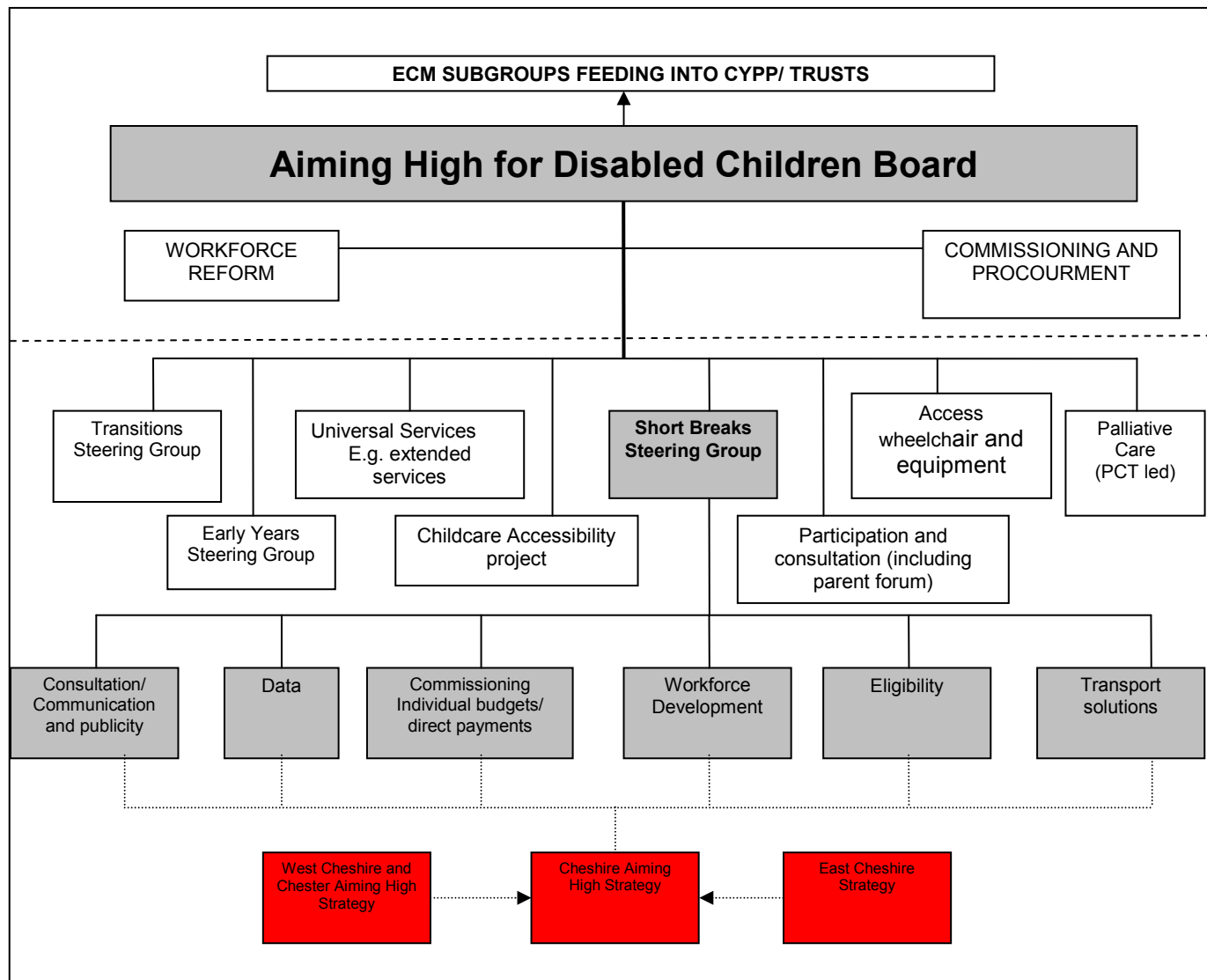
Workforce Development-	The role of the group will be to develop a work force strategy with operational planning outlining clear processes for ensuring both quality and sufficiency of the short break workforce
Commissioning-	This group will develop a robust commissioning strategy capable of developing the movement, planning and designing services, and delivering a change in short break provision
Data-	The Data Group will be responsible for collating data to show trends and predict for future resources.
Consultation and - Communication	The role of the group will be to design and deliver a range of consultation activities to understand family's wishes for short breaks.



People who attended the meeting were invited to add themselves to a work group that they felt they would be able to give the most input to.

Next Steps

1. Consult with:-
 - Young people/ children
 - Parents/ Carers
 - Providers
 - Professionals
2. Establish the work streams
3. Complete the vision and strategy



Next Steps

December

We will be developing a range of publicity materials around the short breaks programme

January

A range of consultation activities will take place in January ranging from on-line questionnaires, to workshops with children to parents focus groups.

February/ March

Commissioning of services

April

Launch of short breaks programme

**To keep up to date with the latest news from Cheshire Aiming High for Disabled Children
visit [www.....](#)**

**To be informed of upcoming consultation activities please contact Nicola McKeand on
01244 972330 or alternatively email nicola.mckeand@cheshire.gov.uk**

VISION STATEMENT

“Our aim is for all sectors of the community to pull together to transform short breaks, developing accessible and personalised services for disabled children and their families, making it possible for all children to lead an ordinary life as a matter of course”

Outcomes

- To achieve improved outcomes across the Every Child Matters framework - Enjoy and Achieve, Be Healthy, Make a positive contribution, Stay Safe.
- To achieve their personal hopes and wishes
- “I want to have something worth staying awake for after I get home from school”
- “From a 14 year old girl, using a wheelchair full-time in school – although I am different, I want to feel ‘normal’ don’t feel sorry for me see the person I am inside”
- “To be able to attend their local college and travel with other students from their village”
- “Sleep over at a friend’s house – to get a job – to go to a football match”

Examples taken from the Visioning Day November

2008

Outputs

In order to achieve the vision and outcomes we need the following outputs:

- Increased use of direct payments/ individualised budget
- More adolescents with complex health needs access short breaks
- More teenage ASC boys access short breaks
- An improvement in the number of well trained, qualified staff
- More children and young people accessing universal services such as brownies, sports clubs, youth groups
- More children and young people attending extended school provision
- More children and young people accessing youth work activities
- A flexible, wide range of options available that are tailored to the young person and their family
- Parental confidence improved
- Easily accessible and wide ranging information on what is available to children/ young people and their parents
- Clear transport access to services
- Early support put in place leading to one plan for each family/ young person in order to ensure a well planned prevention and services are in place
- The AHDC agenda build into Children’s Services planning / running through a Children and Young Persons Plan and embedded in Trust working.
- Increased opportunities for families to support each other
- Increased opportunities for voice of young people and parents to be heard
- Improved relationship between professionals and parents
- Local Authority and School Disability equality schemes promote equality of opportunity for disabled children and young people in access to universal provision.



APPENDIX EIGHT

Parents' Forum Meeting

Aiming High for Disabled Children

December 2008

Parents and carers were invited to a special meeting of the Parent Partnership Service Parent/Carer Forum to look at Aiming High for Disabled Children: Better Support for Families on the 2 December 2008.

What is Aiming High?

The Government intends to make disabled children a national priority. In the Government's 10 year Children's Plan they set out their ambition to give every child the best start in life and help them reach their potential. Aiming High for Disabled Children is the programme they hope will help them to achieve that ambition.

Who were the speakers at the meeting?

The speakers for the forum were Barbara Logan (Acting SEN Strategy Manager) and Paul Biancardi (Senior Manager Disabled Children's Services). Barbara and Paul told parents and carers about Aiming High for Disabled Children and particularly about the work going on in Cheshire around short break provision which is a key priority in the Government's vision.

Parents/carers can make a difference.

The Government expect that services for disabled children will be shaped by parents and in fact evidence of this is one of the criteria attached to future funding for Local Authorities. It is the chance for parents/carers to make a difference to influence the future for disabled children and young people in Cheshire.

Attendance

Over 70 parents and carers attended the meeting.

What were they asked?

The group were asked 3 different questions

1. What is Disability?
2. How does it affect the family?
3. What short breaks would you like?

Summary of responses

What is Disability?

A disability is anything that impairs part of someone's life. It may be psychological, physical, emotional or communication impairments. Disability can be visible or invisible and is something that is often misunderstood. Disability can be made more or less by what society does about it.

Disability affects every single aspect of human life and stops children from doing what the average child would be able to do. It limits independence, opportunities and social interaction. It creates isolation and marginalises people.

It affects and disables the whole family. The child does not fit into the family; the family has to fit into the child. Disability means not being able to do *anything* most typical families can do through mainstream activities. Families need additional support so they do not feel trapped.

What is the impact on the family?

A disability within the family affects every aspect of family life, creating an imbalance within the family. It takes additional time and care. It can disrupt school and family life due to appointments and illness and can impact upon family holidays and limit quality family time.

As a family, a disability can create isolation from society and prevent access to mainstream activities. There is a general stigma in society around disability and families can be spoken down to. Other people often don't understand or ignore the family.

For parents, it can cause anger, frustration and stress. It can put pressure on relationships. It can limit career choices and lifestyle choices. It can prevent parents from entering employment due to illness, exclusions, and appointments. Therefore, it has financial implications. It can be difficult to find the right sort of help with suitably qualified and experienced staff.

It can impact upon other siblings by parents having little time for the other children. It can cause embarrassment for siblings and affect sibling friendships. In the future, it may be the siblings responsibility to care for the disabled person.

The effects on the young disabled person can be wide ranging. There can be a rigorous medical routine, lack of privacy, strangers being involved in intimate care, social exclusion, lack of social invitations and bullying. Disabled children can be misunderstood and over-protected.

A disability can also create a more loving, caring, positive, and understanding family who have less prejudices.

What short breaks would you like?

Parents and carers suggested a range of short breaks they would like to access in the future. Full details are outlined below. There were also a range of general comments and themes around the way short breaks services should be accessed, organised and achieve.

Overview

People thought there should be continuation of existing provision as well as the development of new services. However, the current provision of services should be assessed to ensure children and parents still want to use them.

There should be more flexibility with direct payments and a more flexible choice of services. There should be a database of services available or a “menu of fun stuff”. There should be co-ordinators to provide information and advice on services. The service should be needs-led, not diagnosis-led. Short breaks should be more localised than they are at present and should be “sibling friendly”. Transport is a significant barrier to accessing activities and solutions to these problems will be needed.

The services provided should have professional (trained staff) who know and can deal with the requirements of the child. There should be training of “universal services” and mainstream staff to ensure that disabled children and their families can access all services.

The most significant point raised was that short break activities need to be exciting and appropriate for the child.

Suggested short breaks

Breaks away from home

- Specialist autism provision for a number of hours in the evening
- Overnight stay where the child is away from home and spends time in another family or residential setting
- Social groups or contact for disabled child/young person particularly for those in special schools – similar to the Greenbank pilot but for all disabilities
- General overnight provision
- Day care provided by expert staff
- Overnight stays
- Sleepovers similar to the ‘Greenbank’ provision

Holiday provision

- Autism specific holiday provision
- Activities to ensure that routine developed during term time is not lost
- Activities for disabled children where their sibling can attend
- Holiday play schemes for disabled and non-disabled children

Short breaks within the home

- Babysitting, child sitting, and young person sitting in the home
- Carers provided in the home
- ‘Babysitting’ which is flexible

- Urgent or short notice childminding available
- Childminding to support quality time with siblings & 'life' – alongside the whole family

After school

- Support worker available to provide 1 to 1 support in after school/social settings – without this, a child cannot access certain groups.
- Extended day services
- After school clubs
- Someone to go with a disabled child to after school groups e.g. brownies
- Help with camps at Brownies, Guides and Scouts
- Clubs with REAL expertise
- Training of 'club providers' in disability issues to improve safety and inclusion
- Sports with support
- Support built into universal services e.g. youth clubs, cubs (E.g. Greenbank in Liverpool)
- Extended facilities such as those offered by Friends for Leisure or buddy scheme i.e. access to peer companionship for ordinary activities
- Food shopping
- Outdoor and active options, especially in towns and cities
- Buddy scheme
- Cinema club
- Swimming club
- Ice skating
- Horse riding

Transitions period – Adult Services

- Provision when young people leave mainstream schools
- Evening services to access normal adult activities
- Teenage based activities & resources "Just because my son can't read and write doesn't mean he enjoys 'toddler' themed activities or books!"

Suggestions for new types of services

- A break WITH your child
- Value added short breaks that are therapeutic or educational
- Support for whole family activities
- Older children (Home Ed) need support to do daytime activities, when needed.
- Carer's Card – Free or reduced access to facilities e.g. swimming pool when accompanying child.

Support Services

- Support for the extended family
- Parent/carers get together
- Support around/within therapy sessions
- Carers' wellbeing
- Parents club
- Relationship support
- More help for grandparents

What is next?

We will be conducting a wide range of consultation exercises in January 2009 to find out how parents, carers, children and young people want short breaks to be transformed. If you would like to be kept up to date with the project and be informed of consultation activities, please complete the following details:

Name.....

Address.....
.....
.....

E-mail.....

Phone No.....

Would you be interested in being part of a parent's advisory group who will be consulted with on a regular basis over the development of Aiming High for Disabled Children?

Yes ☐ No ☐

For further information on Aiming High for Disabled Children please contact Nicola on 01244 9 72330 or e-mail nicola.mckeand@cheshire.gov.uk

APPENDIX NINE

INTRODUCING AND USING THE EARLY SUPPORT PROGRAMME

Name of local authority/PCT: *Cheshire County Council*

Item			Please enter comments and supporting evidence
Is Early Support identified in Children and Young Person's Plan (CYPP)?	Not in place	No information	
	Not in place	No known Early Support activity	
	Partially in place	In progress Early Support mentioned, but no clear process or timeline for implementation, or no action.	The Early Support way of working is referred to indirectly in the CYPP acknowledging the significance of multi agency working and working with parents.
	Fully in place	Active Introduction and development of Early Support across the authority moving forward as part of wider development of integrated services for children and families.	
Has a 'champion' for ES been identified at	Not in place	No information	
	Not in place	No known Early Support activity	

Item			Please enter comments and supporting evidence
strategic level?	Partially in place	In progress Individual(s) identified but introduction of ES across the authority is not systematic	There is an identified person who has led a small group drawing up proposals for the introduction of ES and key working in the two new authorities post march 09. The possibility of ES being a workstream under an Aiming High project board is currently being explored.
	Fully in place	Active Agreed plan for systematic implementation moving forward with clear lines of reporting back to champion at strategic level.	
What's happening about ES training?	Not in place	No information	
	Not in place	No known Early Support activity	
	Partially in place	Some Early Support training provided for some people	There has been some ES training in the past – working in partnership - there are currently no plans to train further people until proposals have been adopted.
	Fully in place	Majority of people working with ES families have received Early Support training. Plans in place for training/induction of new staff.	
Are you using the ES Service Audit Tool to plan and steer development?	Not in place	No information	
	Not in place	No known Early Support activity	
	Partially in place	Plan for multi-agency service change using ES in development – ESSAT being used as part of this process	SSI have used the ESSAT
	Fully in place	Implementing an agreed plan, using ESSAT as reference to monitor progress	

Item			Please enter comments and supporting evidence
Is a multi-agency steering group in place to guide implementation of Early Support?	Not in place	No information	
	Not in place	No known Early Support activity	
	Partially in place	MA group(s) identified but at an early stage of operation	There will be representation from parents, health and social care and the EYFS team in a discrete work stream group linked with Aiming High.
	Fully in place	Steering group actively co-ordinating implementation of ES across the authority	
Are some members of the Early Support steering group parents and carers of disabled children?	Not in place	No information	
	Not in place	No known Early Support activity	
	Partially in place	In development Families with young children with disabilities are consulted about service change, but no consistent/formal role for parents/carers in planning and implementing service change	See above
	Fully in place	One or more parents/carers active members of the group steering the introduction and implementation of Early Support	
Is a lead professional/ key worker service available to families with disabled children under five?	Not in place	No information	
	Not in place	No known Early Support activity	
	Partially in place	Development of key worker service in progress. There is a plan and a lead professional/key worker service is available to some families in some place but not everywhere	Proposals for a key worker service have been drawn up for consideration for the two new unitary authorities which will be in place from April 2009

Item			Please enter comments and supporting evidence
	Fully in place	A lead professional/key worker service is available to all families with a child with disabilities under 5 in the authority who need it.	
Is the Early Support Family File being distributed and used with families?	Not in place	No information	
	Not in place	No known Early Support activity	
	Partially in place	In progress Family file being used with some families in some places and/or by some agencies.	The ES family file is being given to some families through child development centres. Currently there is no specific support accompanying.
	Fully in place	Family file being used with all families who need it and across all agencies.	
Are Early Support Family Plans being used with families?	Not in place	No information	
	Not in place	No known Early Support activity	
	Partially in place	In progress Family Service Plans being used with some families in some places and/or by some agencies	The service of sensory impaired are using the ESFPs
	Fully in place	Family Service Plans being used with all families that need it and across all agencies.	
Are Early Support information materials for families being distributed and used with parents and carers?	Not in place	No information	
	Not in place	No known Early Support activity	
	Partially in place	In progress Background information booklets and Information for parents booklets being used with some families and/or by some agencies	ES materials are distributed in an ad hoc way, but with limited support accompanying them.
	Fully in place	Early Support information materials for families being used with all families who need them and across different agencies	

Item			Please enter comments and supporting evidence
Is Early Support being used by Children's Centres?	Not in place	No information	
	Not in place	No known Early Support activity	
	Partially in place	Early Support used in some Children's centres but not consistently across the authority.	Some ES has been written into the job description of a new role of Early Years worker in the CCs. These posts have yet to be filled
	Fully in place	Early Support used by Children's Centres across the authority as a routine and explicit part of emerging practice. Early Support identified within the local authority development plan for centres.	
Is an action plan being developed in your area to deliver Aiming High and if so, how broad is it's scope? Is use of Early Support with the under fives specified as part of that plan?			Early Support is seen as a key element in the Aiming High Strategy. It is a sub group of the overarching Aiming High Board and as such will be part of a project management approach. It is envisaged that Early Support will enable a 0-19 planning approach to be developed by the LA and PCT.
Are you measuring the impact of Early Support in your area?	Not in place	No information	
	Not in place	No known Early Support activity	x
	Partially in place	In progress – some feedback on impact, but incomplete	

Item			Please enter comments and supporting evidence
If so, how?	Fully in place	Feedback/report back mechanisms in place to indicate impact for families and for service providers	
Any other comments:			

Is there an example of strong practice you would like to share at this stage? Please give details below:

--

Name and position of the person filling out this form: Julia Spencer, Lead Pedagogue,

Date: 25th November 2008

CHESHIRE EAST COUNCIL

People Advisory Panel

Date of meeting: 2.03.09
Report of: John Weeks
Title: Living Well With Dementia : A National Dementia Strategy

1.0 Purpose of Report

- 1.1 In 2008, the Government published “Transforming the Quality of Dementia Care” a consultation document on a National Strategy for Dementia. The consultation period ran from 19 June 2008 to 11 September 2008 and Cheshire County Council submitted a response to the Department of Health in conjunction with CECPT, West Cheshire PCT and Cheshire and Wirral Partnership Trust.
- 1.2 The Government published its final report “Living Well with Dementia” on 3 February 2009. This final strategy has been amended in the light of feedback from the consultation.
- 1.3 The purpose of this report is to inform Panel Members about the recommendations of this Government report.

2.0 Decision Required

- 2.1 Panel Members are asked to note the content of the National Dementia Strategy and to seek a further paper on its implications for Cheshire East.

3.0 Financial Implications for Transition Costs

- 3.1 £35k – Project Management time.

4.0 Financial Implications 2009/10 and beyond

- 4.1 The Strategy reiterates the issues in the consultation document, in relation to the growing numbers of people likely to suffer from dementia over the coming years and describes the need for significant investment throughout the whole health and social care economy to improve services.
- 4.2 The Government is to invest £150 million over 2 years, though at present there is no further information regarding the allocation of this funding.
- 4.3 The Department of Health has also published a document on its assessment of the Financial Impact of the Strategy.

- 4.4 Total costs identified by that report are approximately £300 million per year nationally, which assuming approximately 0.6% of the national requirement for Cheshire East Council and CECPCCT, equates to £1.8 million per year.
- 4.5 However, the report also assumes nil costs for significant aspects of service development, where we know there are already identified gaps locally. Its estimates do not cover, in general, the costs of providing services to the increased numbers of people with dementia, who should be identified and supported nor developmental, management costs or resources for involving and consulting service users and carers locally.

Therefore, this is likely to be an unrealistic assessment of total costs involved. Further details of the Financial Impact Assessment are included in the attached report, as Appendix 1.

- 4.6 The financial impact assessment divides the objectives of the strategy and roll out into three groups where either:-
- Projected costs are identified or
 - Nil costs are assumed, sometimes because funding is assumed to be available from other workstreams such as the Carers Strategy or
 - Further evaluation work is planned before implementation to identify cost effective actions.

5.0 Legal Implications

- 5.1 There could be claims from service users and carers against the Authority for providing poor quality or inadequate services.

6.0 Risk Assessment

- 6.1 A performance management system to measure and track progress is planned.

The risks of taking no action to implement this Strategy include:-

- Increased costs of providing residential or nursing care to people, who have not received adequate support to remain in their own homes.
- People with dementia and their carers receiving inadequate help and support.
- Poor quality care or safeguarding issues for people receiving contracted services.
- Poor achievement of performance targets and reduced star rating for the Authority.

7.0 Background and Options

7.1 The aim of the Strategy is to ensure that significant improvements are made to dementia services in three areas:-

- Improved awareness and help seeking.
- Earlier diagnosis and intervention.
- A higher quality of care.

so that all people with dementia and their carers should have the best possible healthcare and support, no matter what the stage of their condition or where they are in the health and social care system.

7.2 The Strategy has 17 objectives, which provide a framework for improving services over a 5 year period and beyond. They include areas for both national and local action and make it clear that a whole systems approach to dementia is required, through joint commissioning between Health Services and Local Authorities. The strategy also highlights the connection with the World Class Commissioning programme for Primary Care Trusts.

Priorities for implementation nationally include:-

- Early diagnosis and intervention for all.
- Implementing the New Deal for Carers.
- Improved care in general hospitals and care homes.
- Informed and effective workforce.
- Joint commissioning for dementia.

The 17 objectives are listed in Appendix 2.

7.3 Areas of particular responsibility and opportunity for Adult Social Care services include:-

- Improved community support services for people with dementia and their carers.
- Improved care in care homes.
- Workforce development.
- Partnership working through Local Strategic Partnerships, Local Area Agreements and joint commissioning.
- Extra care housing and telecare.
- The development of Self Directed Support and personal budgets, which actively support people with dementia and their carers.

7.4 Services should aim to offer high quality experiences for people with dementia as well as offering breaks to carers. Home Care Services should be person centred, flexible and meet the outcomes required by service users and carers, not specifically designed around tasks and time slots. Specialist services where staff have particular expertise in working with people with dementia will need to be developed.

- 7.5 An important theme of the Strategy is that people with dementia and their carers should have a range of options for services to support them. These include respite care both in their own homes and residential options, which will require a shift in the current delivery of services
- 7.6 CECPCT World Class Commissioning objectives for dementia have also identified priorities including early diagnosis and support services, the quality of care in acute hospitals and workforce development.

8.0 Overview of Day One, Year One and Term One Issues

- 8.1 Substantial work needs to be undertaken locally to implement this national strategy. Work has begun to identify a baseline of needs and services across Cheshire and a project has been initiated with CECPCT to implement the strategy. Work is already underway on a variety of areas including end of life care, care pathways and workforce development. Costs will be identified as part of this work.

9.0 Reasons for Recommendation

- 9.1 The National Dementia Strategy is a significant document providing a framework, within which health and social care services, in particular, will be expected to provide or commission a wider range and improved services for the increasing numbers of older people with dementia and their carers in the coming years. It is important, therefore that Members are fully aware of the Strategy and its implications for Cheshire East.

For further information:

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Background Documents:

Living Well with Dementia : A National Dementia Strategy

Documents are available for inspection at:

www.dh.gov.uk/en/PublicationsandStatistics/Publications/PublicationsPolicyAndGuidance/DH_094058

APPENDIX 1**DEPARTMENT OF HEALTH FINANCIAL IMPACT ASSESSMENT**

<u>Objectives where costs are identified</u>	<u>Local Costs</u>
<p>Objective 1 : Raising Awareness</p> <p>Year 1 - £1m Year 2 - £3.5m Year 3 – onwards £4m</p>	<p>Based on 0.6% national figure.</p> <p>£6,000 £21,000 £24,000</p>
<p>Objective 2 – Early Diagnosis and Intervention.</p> <p>Memory clinic costs £220m/year.</p>	<p>£1,320,000</p>
<p>Objective 3 – Information for people diagnosed and their carers.</p> <p>£1.5m over 2 years.</p>	<p>£9,000.</p>
<p>Objective 8 – Improved care in general hospitals.</p> <p>£3m/year for senior clinician in each hospital.</p>	<p>£180,000</p>
<p>Objective 9 – Intermediate care – dementia specific services.</p> <p>£38 million / year</p>	<p>£228,000</p>
<p>Objective 11 – Living well with dementia in care homes.</p> <p>4 CPNs for each PCT – in reach service to care homes.</p>	<p>£240K</p>

Objectives where extra costs for Local Services are identified as nil

Objective 7 : Implementing the Carers Strategy.

Objective 9 : Intermediate care – mainstream.

Objective 10 : Housing and telecare.

Objective 12 : End of Life Care.

Objective 14 : Joint commissioning.

National Objectives where costs are identified as nil

Objective 15 : Inspection and registration.

Objective 16 : Research.

Objective 17 : Implementation

Objectives where further research and evaluation is planned

For some objectives it is planned to undertake further evaluation work before full roll out. These are:-

Objective 4 – Access to care, support and advice.

£4.5m over 2 years – evidence to be considered before full roll out.

Objective 5 – Structured peer support and learning networks.

£3 million over 2 years for demonstration sites and evaluation.

Objective 6 - Improved community personal support services.

£0.5 million over 1 year for evaluation of current services.

Appendix 1 Contd/.....

Objective 8 - Improved care in general hospitals.

£0.7 million over 1 year for evaluation of current psychiatric liaison services.

Objective 11 – Living well with dementia in care homes.

£1.5m over 2 years to develop materials support leadership.

Objective 13 – An informed and effective workforce.

£2m over 2 years for consultation and development of training for providers and cost analysis.

APPENDIX 2

Living Well With Dementia OBJECTIVES

- Objective 1 : Improving public and professional awareness and understanding of dementia.
- Objective 2 : Good quality early diagnosis and intervention for all
- Objective 3 : Good quality information for those with diagnosed dementia and their carers.
- Objective 4 : Enabling easy access to care, support and advice following diagnosis.
- Objective 5 : Development of structured peer support and learning networks.
- Objective 6 : Improved community personal support services.
- Objective 7 : Implementing the Carers' Strategy for people with dementia.
- Objective 8 : Improved quality care for people with dementia in general hospitals.
- Objective 9 : Improved intermediate care for people and dementia.
- Objective 10 : Considering the potential for housing support, housing-related services and telecare to support people with dementia and their carers.
- Objective 11 : Living well with dementia in care homes.
- Objective 12 : Improved end of life care for people with dementia.
- Objective 13 : An informed and effective workforce for people with dementia.
- Objective 14 : A joint commissioning strategy for dementia.
- Objective 15 : Improved assessment and regulation of health and care services and of how systems are working for people with dementia and their carers.
- Objective 16 : A clear picture of research evidence and needs.
- Objective 17 : Effective national and regional support for implementation of the Strategy.

CHESHIRE EAST COUNCIL

People Advisory Panel

Date of meeting: 2.03.09

Report of: John Weeks

Title:

PARIS (Social Care) Family of Applications

1.0 Purpose of Report

- To raise awareness of the position regarding PARIS
- To obtain member support for the actions agreed by the People Directorate Management Team
- To alert members to the potential requirement for further investment in Paris required to support existing and future service and government initiatives

2.0 Decision Required

Members are requested to endorse the actions and recommendations as contained in this report.

3.0 Legal Implications

Data protection issues have been addressed through the CCC legal department which supports the LGR disaggregation requirements. No other issues have been identified at this time

4.0 Background and Recommendations

PARIS is the electronic record holding personal and financial information about those in receipt of social care services for both Adults and Children's services. It also includes an application called Home Care Roster which supports the internal home care service provision and the deployment of approximately 1200 Home Care staff.

The proposal post vesting day is that Paris is provided Pan Cheshire supported by appropriate governance arrangements.

Further background details can be found in the appendix 1

The People directorate management team met in January 2009 and considered the report and a range of issues and agreed a number of actions that are summarised in the following recommendations.

5.0 Recommendations

5.1 The identified Cultural issues be addressed as part of the Transformation agenda

PARIS is critical to our success which requires strong leadership from managers from the very top of the organisation to give a clear, firm and consistent message to staff throughout the Directorate that PARIS is the system we have, and the system we shall have for the foreseeable future. This is a key message, together with the essential changes to working practices that are required to make PARIS work and deliver the benefits which it has the potential to deliver.

Staff need to be supported and developed to use modern systems and managers need to deliver a firm and consistent message to staff that we shall be conducting our business through ICT. Any member of staff who declines the embrace in this direction is effectively unfitting themselves to continue working in the Directorate.

This approach is key to the promotion of Flexible and Mobile Working. Staff need to be familiar and comfortable with the ICT needed to support remote and mobile working. Comfort and familiarity will in turn, be positive for the adoption of the attitudes and the behaviour required for the full ownership and implementation of PARIS.

5.2 New Governance Arrangements are put in place to ensure operational and managerial ownership and engagement

The PARIS System is required to support performance, so its governance by Members should be in the context of performance. That will mean that PARIS should be reporting into the relevant Scrutiny Committee(s).

The current governance arrangements are via a PARIS Board which has held responsibility since 2003. With the reorganisation of Cheshire into the two new authorities and as a Pan Cheshire Social Care System it is appropriate to review the terms of reference and membership.

A new group is required as a co-ordinating body to ensure that Cheshire East and Cheshire West and Chester contribute and benefits in proper proportion from the decisions of the PARIS Board.

The governance arrangements need to ensure far greater operational and managerial ownership and engagement. It is essential that the Directorate has consistent participation in the PARIS Board by Senior Managers of the customer services. The PARIS Board should be the forum in which Service Managers contribute timely and appropriate information about the needs of their services in relation to PARIS.

5.3 Further investment in PARIS is endorsed to support the Transformational and Performance agenda.

PARIS is fundamentally a sound system and has the potential to support our overall Transformation agenda including

- The re-design of Adult Social Care
- Specific Children's Services applications
- The Single Assessment Process (SAP)
- Provider Systems

In the wake of the death of Baby P in Haringey, Local Authorities will come under close scrutiny from their regulators in relation to their performance management systems and arrangements. In that context, and generally, it will be essential that we can be assured of the ability of PARIS to deliver a repertoire of appropriate management reports quickly and regularly providing data which will enable managers, as part of their performance management, to drill down to the level of the individual worker.

If this outcome is to be secured, attention will need to be given to setting up the PARIS system to deliver what is needed and for managers of the service to give a clear and coherent statement of the management information and reports which they need.

For further information:

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Officer:

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Background Documents: Appendix 1 - PARIS (Social Care) Family of Applications 19 January 2009

Documents are available for inspection at:

www.dh.gov.uk/en/Publicationsandstatistics/Publications/PublicationsPolicyAndGuidance/DH_094058

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PARIS (Social Care) Family of Applications

PARIS is the electronic record holding personal and financial information about those in receipt of social care services for both Adults and Children's services. It also includes an application called Home Care Roster which supports the internal home care service provision and the deployment of approximately 1200 Home Care staff.

The proposal post vesting day is that Paris is provided Pan Cheshire supported by appropriate governance arrangements.

1. PARIS Objectives

PARIS was developed by a software company called In4tek as a tool that would enable both health and social care to operate in partnership with an objective that the personal records and business process for health and social care should be dealt with by a unified system. This would give service users a unified record, and give the services a business system that did not artificially separate budgets, reports and processes.

During the past five years, in4tek has increased substantially in size and capability, particularly in its resources for Testing and its separate development resource for 4care (PARIS Web). They remain challenged to provide sufficient resource to provide the customised elements that Cheshire and other sites require. This has lead to delays in roll out.

In response to this In4tek have taken a more strategic focus on their UK development and it is now their intention to consolidate the multiple release streams, which have developed several large pieces of work in parallel, into a consolidated 4.3 version which will be their next major release. This will maximise their development and testing resource and should benefit the user group in more timely and robust module development

2. Associated implementations include

- Staff Plan on Call - Real Time Monitoring
- ESCR - Electronic Social care Record (Hummingbird)
- Single Assessment Process (SAP)

Paris Interfaces are (current and in development)

- Paris to Oracle Accounts Payable – Foster Care payments, adoption allowances and care leavers payments approx £250k per fortnight.
- Paris Oracle Accounts Receivable – customer invoices
- Paris to Home Care Roster
- Electronic Service Return portal – imports providers service returns
- Paris to Oracle Accounts Payable – Provider Payments
- Paris to Oracle Accounts Receivable Customer Name/Address
- Single Assessment Process interface

3. PARIS Users

A strong **user group** was formed in 2003 with the membership fully reflecting the PARIS goal of having Health and Social Care functionality in one application, so that sites can pick and mix the modules that they require.

There are four Canadian sites using PARIS. They are notionally Health sites, but each uses at least some social care functionality in addition to 'pure' health modules. Community Living, British Columbia provide what in this country would be social care to those with physical or learning disabilities. There are **eighteen** UK sites. The smallest is *Orkney* with a population of 20,000. with a geography of 20 inhabited islands. *Orkney* has a well developed network of wireless technology.

The largest UK site in population and users is currently the *Tees, Esk and Wear Valleys Foundation Trust*. TEWV has over 3,000 PARIS users, a number that is still growing. It is a mental health foundation trust. *Belfast* recently reorganised and is nearly as big. It has a structure that fully merges health and social care. There are also sites that are purely Health, purely Social Care, a specialist mixture such as a mental health partnership trust in *Cardiff & Vale*, or a small-scale mainland integration of health and social care such as *Torbay*.

In addition *Cheshire PCT* went live with Paris Child Health in July 2008 this includes screening, immunisation and vaccination for all clinics and schools containing clinics. The Cheshire PCT project team are working on the extension of the product to community health practitioners (Health visitors, chiropodists etc) linked to PCTs.

4. Paris will deliver a solution for the following Government Legislation and Directives

- Provision of the Electronic Social Care Record (ESCR)
- ICS phase 1 b compliant
- ICS 1c and later phase 2
- LAC (DH) (2008)1: Transforming Social Care (Social Care Redesign)

5. In addition to supporting the Operational teams and Workers Paris supports the improvements to key Business Processes

- Phase 2 will bring with complete the roll out of two systems in one: a full electronic person record (ESCR)
- The financial functionality will allow the elimination of the present manual activity required to make payments via Oracle IBS.
- It will support the move of internal providers to net-nil budgets enabling payments to be via Oracle IBS.
- It will allow Direct Payments to be made under the full control of the Purchasing teams, interfacing with Oracle IBS.
- Paris supports Flexible and Mobile working, as workers are not tied to coming back into an office to maintain/view records.
- Paris supports the processes for retention and destruction of records